

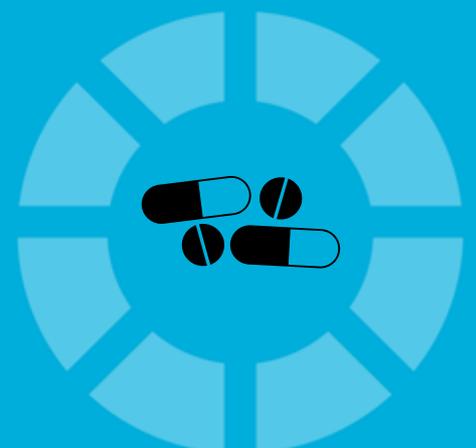
Q3 2015

www.bmiresearch.com

IRAN

PHARMACEUTICALS & HEALTHCARE REPORT

INCLUDES 10-YEAR FORECASTS TO 2024



Iran Pharmaceuticals & Healthcare Report Q3 2015

INCLUDES 10-YEAR FORECASTS TO 2024

Part of BMI's Industry Report & Forecasts Series

Published by: **BMI Research**

Copy deadline: May 2015

BMI Research
Senator House
85 Queen Victoria Street
London
EC4V 4AB
United Kingdom
Tel: +44 (0) 20 7248 0468
Fax: +44 (0) 20 7248 0467
Email: subs@bmiresearch.com
Web: <http://www.bmiresearch.com>

© 2015 **Business Monitor International Ltd**
All rights reserved.

All information contained in this publication is copyrighted in the name of **Business Monitor International Ltd**, and as such no part of this publication may be reproduced, repackaged, redistributed, resold in whole or in any part, or used in any form or by any means graphic, electronic or mechanical, including photocopying, recording, taping, or by information storage or retrieval, or by any other means, without the express written consent of the publisher.

DISCLAIMER

All information contained in this publication has been researched and compiled from sources believed to be accurate and reliable at the time of publishing. However, in view of the natural scope for human and/or mechanical error, either at source or during production, **Business Monitor International Ltd** accepts no liability whatsoever for any loss or damage resulting from errors, inaccuracies or omissions affecting any part of the publication. All information is provided without warranty, and **Business Monitor International Ltd** makes no representation of warranty of any kind as to the accuracy or completeness of any information hereto contained.

CONTENTS

BMI Industry View	7
SWOT	9
<i>Political</i>	<i>11</i>
<i>Economic</i>	<i>13</i>
<i>Operational Risk</i>	<i>14</i>
Industry Forecast	16
<i>Pharmaceutical Market Forecast</i>	<i>16</i>
<i>Table: Pharmaceutical Sales, Historical Data And Forecasts (Iran 2011-2019)</i>	<i>19</i>
<i>Healthcare Market Forecast</i>	<i>20</i>
<i>Table: Healthcare Expenditure Trends, Historical Data And Forecasts (Iran 2011-2019)</i>	<i>22</i>
<i>Table: Government Healthcare Expenditure Trends, Historical Data And Forecasts (Iran 2011-2019)</i>	<i>22</i>
<i>Table: Private Healthcare Expenditure Trends, Historical Data And Forecasts (Iran 2011-2019)</i>	<i>23</i>
<i>Prescription Drug Market Forecast</i>	<i>24</i>
<i>Patented Drug Market Forecast</i>	<i>25</i>
<i>Generic Drug Market Forecast</i>	<i>26</i>
<i>OTC Medicine Market Forecast</i>	<i>27</i>
<i>Pharmaceutical Trade Forecast</i>	<i>28</i>
<i>Table: Pharmaceutical Trade Data And Forecasts (Iran 2013-2019)</i>	<i>31</i>
<i>Table: Pharmaceutical Trade Data And Forecasts local currency (Iran 2013-2019)</i>	<i>31</i>
<i>Key Risks To BMI's Forecast Scenario</i>	<i>32</i>
Macroeconomic Forecasts	33
<i>Economy To Grow Again On Sanctions Relief</i>	<i>33</i>
<i>Table: Economic Activity (Iran 2010-2019)</i>	<i>39</i>
<i>Table: GDP By Expenditure (Iran 2012-2019)</i>	<i>39</i>
Industry Risk Reward Index	41
<i>Middle East And Africa Risk/Reward Index</i>	<i>41</i>
<i>Iran Risk/Reward Index</i>	<i>49</i>
<i>Rewards</i>	<i>49</i>
<i>Risks</i>	<i>49</i>
Market Overview	51
Industry Trends And Developments	53
<i>Epidemiology</i>	<i>53</i>
<i>Table: HIV/AIDS Prevalence In Iran</i>	<i>55</i>
<i>Healthcare Sector</i>	<i>55</i>
<i>Table: Healthcare Resources (Iran 2009-2014)</i>	<i>58</i>
<i>Table: Healthcare Personnel (Iran 2009-2014)</i>	<i>58</i>

<i>Table: Healthcare Activity (Iran 2009-2014)</i>	59
<i>Healthcare Insurance</i>	59
<i>International Healthcare Collaboration</i>	61
<i>Traditional Herbal Remedies</i>	61
<i>Research & Development</i>	62
<i>Biotechnology</i>	63
<i>Clinical Trials</i>	65
Regulatory Development	66
<i>Intellectual Property Regime</i>	68
<i>Counterfeit Medicines</i>	69
<i>Pricing And Reimbursement</i>	69
Competitive Landscape	72
<i>Pharmaceutical Sector</i>	72
<i>Generic Drugmakers</i>	74
<i>Table: Leading Drug Manufacturers, Iranian Year To March 20, 2009</i>	74
<i>Pharmaceutical Distribution</i>	77
<i>Table: Leading Distributors, Iranian Year To March 20 2008</i>	79
<i>Pharmaceutical Retail Sector</i>	79
Company Profile	80
<i>Amin Pharmaceutical Company</i>	80
<i>Caspian Tamin Pharmaceutical Company</i>	82
<i>Darou Pakhsh</i>	85
<i>Exir Pharmaceuticals</i>	88
<i>GlaxoSmithKline</i>	90
<i>Merck & Co</i>	92
<i>Novartis</i>	94
<i>Pars Darou</i>	96
<i>Pfizer</i>	98
<i>Pharmieco</i>	100
<i>Sanofi</i>	102
<i>Sina Darou Pharmaceutical Company</i>	104
<i>Zahravi Pharmaceutical Company</i>	106
Demographic Forecast	109
<i>Table: Population Headline Indicators (Iran 1990-2025)</i>	110
<i>Table: Key Population Ratios (Iran 1990-2025)</i>	110
<i>Table: Urban/Rural Population And Life Expectancy (Iran 1990-2025)</i>	111
<i>Table: Population By Age Group (Iran 1990-2025)</i>	111
<i>Table: Population By Age Group % (Iran 1990-2025)</i>	112
Glossary	114
Methodology	116

<i>Pharmaceutical Expenditure Forecast Model</i>	116
<i>Healthcare Expenditure Forecast Model</i>	116
<i>Notes On Methodology</i>	117
<i>Risk/Reward Index Methodology</i>	118
<i>Index Overview</i>	119
<i>Table: Pharmaceutical Risk/Reward Index Indicators</i>	119
<i>Indicator Weightings</i>	120

BMI Industry View

BMI View: *The gradual easing of sanctions in Iran will lead to an uptick in interest from multinational pharmaceutical companies, many of which chose not to do business in Iran during this time. The supply of high value patented medicines will still be satisfied by multinationals despite increasing competition from domestic companies, with the easing of sanctions providing a more attractive operating environment.*

Headline Expenditure Projections

- **Pharmaceuticals:** IRR60,704bn (USD2.35bn) in 2014 to IRR68,851bn (USD1.91bn) in 2015; +13.4% in local currency terms and -18.6% in US dollar terms. *Forecast unchanged from previous quarter.*
- **Healthcare:** IRR694,087bn (USD21.83bn) in 2014 to IRR791,797bn (USD21.99bn) in 2015; +14.1% in local currency terms and +0.8% in US dollar terms. *Forecast revised on new market data.*

Risk/Reward Index

Iran's business environment is rated 33.1 out of 100 in Q315, down from 41.5 in the previous quarter, according to **BMI's** Risk/Reward Index. Iran's position in the regional rankings declined two places in the regional rankings to 23rd out of 30 countries in the Middle East and Africa in Q315. Its overall score is considerably below the regional average of 41.7. Generally speaking, Iran benefits from a large and growing population, and relatively widespread access to healthcare services. However, its regulatory regime - including intellectual property rights and economic situation - is highly questionable. Consequently, the country performs below the regional average in terms of risk despite improvements in the political situation.

Key Trends And Developments

- Iran will open a production line for branded generic drugs licensed by European and US companies, according to Press TV in May 2015. The plant, located about 100km southwest of Tehran, has been built with an investment of USD8mn, according to Behestan Pharmaceutical Company's CEO Mehdi Balochestani. The plant will initially produce 12 brands of drugs.
- In May 2015, Iranian Vice-President for Science and Technology Affairs Sorena Sattari has unveiled three locally produced medicines by Soha Pharmaceutical Company. The medicines are aimed at treating patients with acute renal failure and would contribute to the development of the country's pharmaceutical industry, noted Sattari. The production cost of the drugs is several times lower than their foreign counterparts. Iran had previously launched 12 new domestically made medicines in mid-February 2015, which are used for the treatment of various illnesses such as cancer, multiple sclerosis, diabetes, and inflammation and cardiovascular disease

BMI Economic View

After three years of stagnation and recession Iran's economy will return to growth in 2015. This will be primarily due to sanctions relief as we expect an agreement to be reached over the country's nuclear programme. Overall, we expect real GDP growth of 3-4% from 2016 onwards, driven increasingly by fixed investment and net exports.

BMI Political View

Iran's next Supreme Leader will have enormous influence over the country's economic and political future. Hardline candidates have the greatest sway within the political establishment at present, and Ayatollah Mahmoud Hashemi Shahroudi is best placed to succeed Ayatollah Khomeini. This could herald a more anti-Western foreign policy stance and also greater domestic instability, as a power struggle is likely.

SWOT

Pharmaceutical SWOT Analysis

Strengths

- Large pharmaceutical market in regional terms, supported by large population.
- Wide-ranging public healthcare coverage, including in most rural areas.
- Requirement for registration of drugs under their brand names.
- Local manufacturing sector output comprising mostly inexpensive, basic medicines resulting in a market that is reliant on imports for hi-tech treatments.
- Antiretrovirals are distributed free of charge.

Weaknesses

- Low per capita spending on healthcare and pharmaceuticals results in a focus on basic treatments.
- International investors are reluctant to get involved in Iran, especially given the economic sanctions.
- Relatively poor intellectual property standards.
- Strict government controls on the price of pharmaceuticals.
- Strict import regime.
- Around half of raw materials used by the local industry are imported.
- Over-the-counter (OTC) drugs are disadvantaged by the low prevalence of self-medication.
- Government's strategy for self-sufficiency in regards to pharmaceutical needs.

Opportunities

- Low taxes on foreign-made drugs that are not manufactured locally.
- Expanding public health insurance coverage boosting demand for generic medicines.
- Improved intellectual property and regulatory conditions to attract some investment in local facilities.

Pharmaceutical SWOT Analysis - Continued

- Gradual modernisation of healthcare facilities.
- Plans to improve drug registration times.
- Improved international relations may increase confidence of multinational drugmakers to invest in the market.
- Increased investment in local pharmaceutical capacities.
- Rising interest in collaborative agreements with partners in select foreign markets.

Threats

- Counterfeiting remains a serious issue.
 - Availability of imported pharmaceuticals at risk due to financial sanctions.
 - Exchange rate fluctuations, rising energy costs and inflation negatively impacting on profitability of drug production and also on final consumer prices.
 - Underperforming economy to have a negative impact on government spending.
 - Potential removal of OTC medicines from the reimbursement list.
 - Trade in parallel imports threatening companies' performance.
 - Regional instability linked to the proclamation of the Islamic State creating political and economic instability.
-

Political

Political SWOT Analysis

- Strengths**
- Since the overthrow of the Pahlavi family in 1979, there has been some reduction in the level of political corruption, while wealth distribution has improved marginally.
 - The Revolutionary Guard and Basij militia are fiercely loyal to the supreme leader, helping to maintain social stability.
 - Sanctions relief will boost economic growth notably.
- Weaknesses**
- The country has one of the poorest human rights records in the region, and authorities do not hesitate to quell dissidents. A number of journalists and anti-government protesters are being held in custody.
 - While decision-making ultimately rests with the supreme leader, the regime is heavily fragmented, and consensus is hard to reach.
 - Widespread perceptions of electoral fraud during the course of June 2009's presidential elections have damaged the regime's legitimacy in the eyes of many Iranians.
- Opportunities**
- The Majlis (parliament) is more than just a rubber stamp; the move by 150 parliamentarians (out of 290) to hold former president Mahmoud Ahmadinejad accountable for his handling of the economy in March 2012 is a positive indication that checks exist.
 - The victory of moderate cleric Hassan Rouhani in Presidential elections in June 2013 is leading to a significant improvement in relations with the West.
 - The long term potential in Iran across a range of sectors is enormous given a large population, well-educated workforce and pent-up demand.
- Threats**
- Despite progress in nuclear talks, the prospect of further US and EU sanctions and the possibility of a military strike by the US or Israel cannot be dismissed.
 - Youth unemployment is high.

Political SWOT Analysis - Continued

- The strong influence of the Revolutionary Guards within the political and economic arena will continue to present a challenge to reform.
-

Economic

Economic SWOT Analysis

- Strengths**
- Iran has the world's second largest proven oil reserves after Saudi Arabia, and the world's second largest proven gas reserves after Russia.
 - Oil and gas aside, Iran is rich in other resources and has a strong agricultural sector.
- Weaknesses**
- Local consumption of hydrocarbons is rising rapidly; this, coupled with ageing technology in the sector, will have a negative impact on its oil and gas exporting capacity.
 - International sanctions discourage foreign oil companies from bringing much-needed technical knowledge and equipment to maintain oil output levels.
- Opportunities**
- The gas sector remains underdeveloped despite significant improvements in recent quarters, and there is considerable room to maximise this source of revenue.
 - A shortage of housing, provides opportunities for investment in residential construction.
- Threats**
- Lower oil prices will have a marked impact on the economy. Although an Oil Stabilisation Fund exists to protect the economy at times of weaker oil prices, it has increasingly been used to fund government overspending and could be close to empty.
 - Capital flight could accelerate should negotiations on the nuclear programme fail.
-

Operational Risk

SWOT Analysis

Strengths

- Iran boasts high numbers of skilled graduates in technical fields such as engineering, construction and science.
- The transport network offers good internal and cross-border connections, and is currently able to meet the country's supply chain needs.
- The banking sector is relatively well developed, allowing extension of finance and credit to citizens.
- A well established intelligence agency and robust counter-terrorist capabilities deter attacks in most areas of the country.

Weaknesses

- Costs of employment are increases because the Iranian Labour Code affords workers a high level of protection and generous benefits.
- The costs of inland transportation, as well as the risk of congestion and traffic accidents disrupting supply chains, is raised due to reliance on the road network as the dominant freight mode.
- There is widespread corruption and heavy handed censorship, which will pose unforeseeable operational costs and limit business activities.
- The expansion of IS in Iraq poses a significant risk to Iran's security.

Opportunities

- The literacy rate of the labour force is increasing as the benefits of investment in primary school education are filtering through.
- The development of road and rail connections with Iran's neighbours highlights the country's potential to develop into key transit point for East-West trade.
- Relaxing of sanctions is resulting in greater foreign direct investment inflows.
- There is potential to combat the drug supply into Europe through programmes in Iran.

SWOT Analysis - Continued

Threats

- The availability of highly skilled labour is restricted as the brain drain results in an exodus of technically qualified workers.
 - The risk of electricity and water shortages will be enhanced due to growth in energy- and water-intensive agricultural, mining and manufacturing industries.
 - Lax intellectual property protection carries the threat of patent theft, fraud or infringement, leading to profit losses.
 - Even if sanctions are lifted, the difficult operating environment in Iran, typified by high taxes and widespread corruption, will continue to deter investors.
-

Industry Forecast

Pharmaceutical Market Forecast

BMI continues to adjust its forecasts for Iran's pharmaceutical market to account for the sanction-induced currency crisis. The rapid depreciation of the rial means that we expect the value of the market in US dollar terms to decline by almost 20% in 2015. It is important to note that these monetary calculations are based on extreme currency distortions. Volume sales of pharmaceuticals are significantly down in the embattled country, with imports also severely affected.

The value of the pharmaceutical market in 2014 was IRR60,704bn (USD2.35bn) and the market is forecast to increase to a market size of IRR110,012bn (USD2.34bn) by 2019, corresponding to a local currency compound-annual growth rate (CAGR) of +12.6% (-0.1% in US dollar terms, highlighting the severe impact of the depreciating rial). By 2024, the Iranian pharmaceutical market will be worth IRR181,782bn (USD3.31bn).

Efforts from the Ministry of Health to restrict imports will result in a slowdown in the short-term; however, as sanctions are eased, imports will pick up again to reach USD1.16bn in 2019. Export growth will be strong in line with improving domestic capabilities, and will reach USD136mn in 2019.

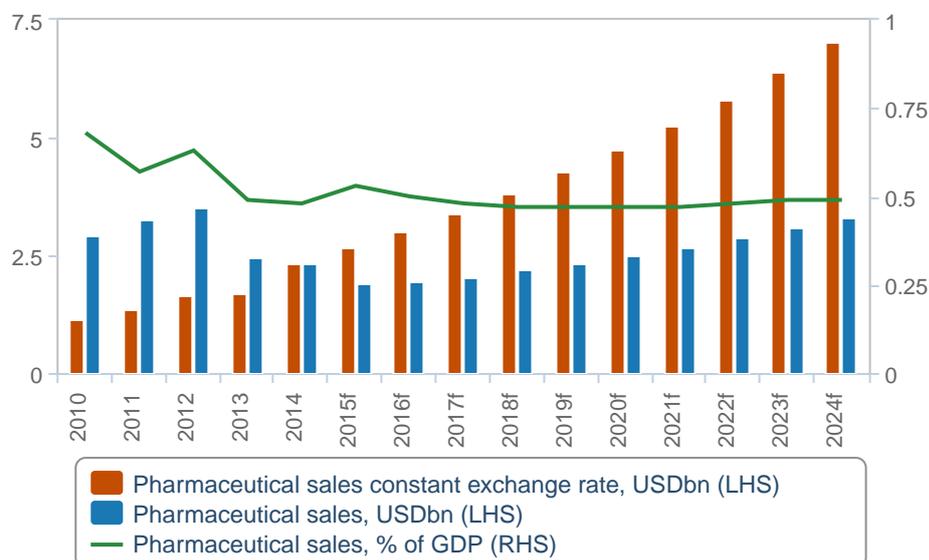
In terms of market size, we forecast Iran to be the fourth largest pharmaceutical market in the Middle East & North Africa (MENA) region by 2024. Although in reality, we host a less positive outlook for the country. The challenging regulatory environment which operates in favour of the local industry, weak patent protection and a low percentage of patented drug sales compared to the MENA region will provide significant challenges to multinationals wishing to operate in the Iranian pharmaceutical market, despite the clear demand for chronic disease drugs.

To generate pharmaceutical expenditure figures, **BMI** switched from the official IRR/USD exchange rate to the parallel (or black market) exchange rate, which reflects reality far better. We stress that these calculations have a high degree of uncertainty due to the volatile nature of the situation in Iran.

Iran's pharmaceutical market will become increasingly reliant on pharmaceutical imports over the next decade. Due to ongoing trade sanctions, increasing import reliance puts Iran at significant risk of long-term medicine shortages. Uptake of medicines in the short-term is further risked by currency depreciation and hyperinflation of local medicine prices. We believe the medicines market will contract sharply in US dollar value in 2015.

Pharmaceutical Market Forecast

2010-2024



e/f = BMI estimate/forecast. Source: Local news sources, domestic companies, BMI

Our forecasts for the Iranian pharmaceutical market remain at risk due to the sanctions on the country, with the US dollar forecasts potentially being misleading due to the rise in black market transactions, which are seen as necessary to circumvent financial sanctions. The sanctions are severely inhibiting the country's ability to pay for essential humanitarian goods, including medicines. The sanctions have barred multinational banks from any interaction with the central bank or 23 'designated' (ie blacklisted) financial institutions. Any bank found to be cooperating with a blacklisted bank will be cut out of the US financial system, a penalty so serious that no large bank will be willing to take the risk of interacting with the Iranian financial sector.

Financial sanctions have led the country to become a part-barter economy for foreign transactions, with people first looking for smaller banks to handle their payments, but also trading gold, cattle, hard currency and any other relatively valuable goods in lieu of electronic transactions to pay for medicines. This presents enormous problems for companies looking to trade with the country.

Sanctions on transport links and the increased price of supply chain activities due to the weakened rial will continue to severely hinder access to medicines in Iran. We, nevertheless, believe that essential medicines

will continue to reach patients due to unmet demands, opportunity-seeking by companies from lower-cost manufacturing locations and loopholes in the financial transfer system. We also believe that the uptake of locally produced cheaper generic drugs and over-the-counters has strengthened, despite being hindered by hyperinflation.

These issues notwithstanding, key drivers of growth will be volume-based, given improvements in healthcare provision and rising population numbers, as downward pressure on prices remains in place over the longer term. As their purchasing power is lower than that of their regional peers, Iranian patients are likely to opt for generic medicines where possible, especially given the current levels of inflation. Moreover, the population are aware of what a generic drugs is, further driving demand for medicines in this segment.

Although we caution that long-term forecasts are at high risk owing to the current situation, we expect steady growth of the market. Nevertheless, we expect that Iran is still likely to remain a challenging and a relatively unattractive proposition for multinationals, despite the clear demand for chronic disease drugs.

Key to the future development of the drug market in Iran will be the establishment of raw material production plants. This will enable local drugmakers to reduce costs and increase international competitiveness. It will also make domestic players less susceptible to currency fluctuations, which affect the prices of imports (including raw materials) and increase production costs. The continuing modernisation of local production facilities will gradually ensure compliance with international Good Manufacturing Practice standards and, therefore, boost export potential.

Table: Pharmaceutical Sales, Historical Data And Forecasts (Iran 2011-2019)

	2011	2012	2013	2014	2015f	2016f	2017f	2018f	2019f
Pharmaceutical sales, USDbn	3.3	3.5	2.5	2.4	1.9	1.9	2.0	2.2	2.3
Pharmaceutical sales, USDbn, % y-o-y	12.2	7.9	-30.1	-4.4	-18.6	1.7	4.8	7.2	7.1
Pharmaceutical sales, IRRbn	34610.6	42885.1	44215.7	60703.5	68851.2	77825.2	87659.7	98382.2	110012.3
Pharmaceutical sales, IRRbn, % y-o-y	17.0	23.9	3.1	37.3	13.4	13.0	12.6	12.2	11.8
Pharmaceutical sales constant exchange rate, USDbn	1.3	1.7	1.7	2.4	2.7	3.0	3.4	3.8	4.3
Pharmaceutical sales, USD per capita	43.2	46.0	31.8	29.9	24.1	24.2	25.0	26.5	28.1
Pharmaceutical sales, % of GDP	0.6	0.6	0.5	0.5	0.5	0.5	0.5	0.5	0.5
Pharmaceutical sales, % of health expenditure	9.0	9.5	13.3	10.8	8.7	8.6	8.6	8.6	8.6

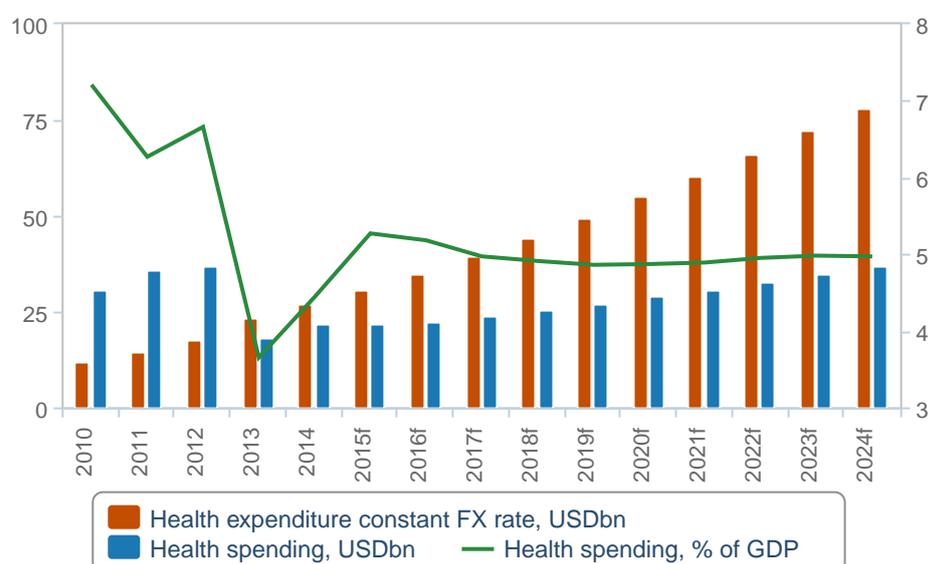
e/f = BMI estimate/forecast. Source: National sources, BMI

Healthcare Market Forecast

Government involvement in healthcare is less than that seen in developed countries, although we expect fiscal spending to increase over the medium-term, providing some upsides for pharmaceutical companies operating in Iran. The government currently meets less than half of the total healthcare spending in the country, with one-third of pharmaceuticals' costs under health insurance continuing to be met out-of-pocket, despite substantial increases in the government healthcare budget in recent years on the back of growing oil revenues.

Healthcare Expenditure Forecast

2010-2024



elf = BMI estimate/forecast. Source: World Health Organization (WHO), BMI

We calculate healthcare expenditure reached IRR694,087bn (USD21.83bn) in 2014. Over the longer term, healthcare spending is forecast to grow broadly in line with GDP growth, although our forecasts will remain at risk for as long as the political and economic uncertainty lasts. Following a sharp contraction of the market in US dollar value-terms in recent years, we expect the rate of growth of healthcare spending to stabilise over the forecast period as inflationary pressures are stabilised. By 2019, **BMI** forecasts Iranian healthcare expenditure to reach IRR1.28trn (USD27.24bn). At the same time, its share of GDP will fall, partly due to the growing importance of the oil sector to the country's output.

In the shorter term, however, the removal of energy and food subsidies by the government has reportedly resulted in a 20-40% spike in healthcare costs. According to Shahabeddin Sadr, the head of the Medical Council of Iran, the move has impacted hospitals, as well as manufacturers of pharmaceuticals and medical supplies. Health minister Marzieh Vahid Dastjerdi in November 2011 urged the government to increase its budget for the MOHME, which has reportedly stagnated for the past five years. While the authorities stipulate that co-payment for medical services should stand at 30%, in reality this figure is reportedly as high as 54%.

More recently, Western sanctions imposed on Iran over its nuclear programme have indirectly driven up the cost of drugs and treatment in the country. The sanctions have limited regular supplies to hospitals and pharmacies, which in turn has helped black market pharmaceutical peddlers to flourish across the country. In Iran's slumping economy, the cost of certain imported medicines and supplies has almost doubled. Although the sanctions do not block medicine and humanitarian supplies, the impact of the sanctions was felt in almost every level of Iranian healthcare.

Policy changes and other issues of national interest are rarely discussed with any degree of transparency and decision making is protracted and bureaucratic. However, on a cultural level, most patients are likely to seek a physician's advice rather than self-medicate. Being able to afford medicines is a separate matter, which may be part of the reason why OTCs and prescription drugs overlap in sales.

The Iranian government has increasingly encouraged private sector investment in the pharmaceutical industry, which will continue to witness state divestments in drug importation, manufacturing and retail entities. The privatisation of the industry is likely to reduce the financial burden of healthcare and pharmaceutical provisions from state funds, although much will depend on the wider economic and political situation.

At the same time, it is possible that the growth of the industry will be boosted by improved universal access to basic health services, combined with institutional innovation and the broader involvement of communities and local governments in decisions regarding the rural health system. However, such developments will also greatly depend on political commitment.

Table: Healthcare Expenditure Trends, Historical Data And Forecasts (Iran 2011-2019)

	2011	2012	2013	2014	2015f	2016f	2017f	2018f	2019f
Health spending, USDbn	36.1	37.0	18.4	21.8	22.0	22.5	23.7	25.5	27.2
Health spending, USDbn, % y-o-y	16.5	2.5	-50.2	18.4	0.8	2.5	5.2	7.4	6.9
Health spending, IRRbn	383229.3	451235.7	608217.4	694086.9	791797.2	901551.0	1019991.5	1146158.3	1280085.5
Health spending, IRRbn, % y-o-y	21.4	17.8	34.8	14.1	14.1	13.9	13.1	12.4	11.7
Health expenditure constant FX rate, USDbn	14.8	17.5	23.5	26.9	30.7	34.9	39.5	44.4	49.6
Health spending, USD per capita	478.6	484.1	238.0	278.2	276.7	280.1	291.3	309.3	327.1
Health spending, % of GDP	6.3	6.7	3.7	4.4	5.3	5.2	5.0	4.9	4.9

e/f = BMI estimate/forecast. Source: BMI, World Health Organization (WHO)

Table: Government Healthcare Expenditure Trends, Historical Data And Forecasts (Iran 2011-2019)

	2011	2012	2013	2014	2015f	2016f	2017f	2018f	2019f
Govt. health spend, USDbn	15.6	14.9	7.5	9.1	9.2	9.5	10.0	10.8	11.6
Govt. health spend, USDbn, % y-o-y	28.7	-4.0	-49.7	20.4	1.9	3.1	5.7	7.6	7.0
Govt. health spend, IRRbn	165254.0	182198.0	248096.0	287775.2	332092.6	380246.0	431959.5	486386.4	543780.0
Govt. health spend, IRRbn, % y-o-y	34.1	10.3	36.2	16.0	15.4	14.5	13.6	12.6	11.8
Govt. health spend, % total health spend	43.1	40.4	40.8	41.5	41.9	42.2	42.4	42.4	42.5

e/f = BMI estimate/forecast. Source: BMI, World Health Organization (WHO)

Table: Private Healthcare Expenditure Trends, Historical Data And Forecasts (Iran 2011-2019)

	2011	2012	2013	2014	2015f	2016f	2017f	2018f	2019f
Private health spend, USDbn	20.5	22.1	10.9	12.8	12.8	13.0	13.7	14.7	15.7
Private health spend, USDbn, % y-o-y	8.8	7.4	-50.5	17.1	-0.1	2.1	4.9	7.2	6.9
Private health spend, IRRbn	217975.3	269037.7	360121.5	406311.7	459704.6	521305.0	588032.1	659772.0	736305.5
Private health spend, IRRbn, % y-o-y	13.3	23.4	33.9	12.8	13.1	13.4	12.8	12.2	11.6
Private health spend, % total health expenditure	56.9	59.6	59.2	58.5	58.1	57.8	57.7	57.6	57.5

e/f = BMI estimate/forecast. Source: BMI, World Health Organization (WHO)

Prescription Drug Market Forecast

The prescription drug market is estimated to account for between 85-90% of the total market, although we stress that Iran is a market for which it is extremely challenging to obtain exact figures. Additionally, the distinction between prescription and over-the-counter medicines is unclear, making the differentiation between sectors even more difficult. A significant number of prescription drugs are still available without a prescription, with this issue expected to persist in the short- to medium-term at least, especially given the current economic and political situation. Similarly, the use of counterfeit drugs continues to be encouraged through the lack of intellectual property accords and poor enforcement, in addition to widespread poverty that is increasing the demand for low-cost treatments, regardless of their actual origin and legal status.

Nevertheless, we note that Iran's epidemiological profile highlights a rising demand for lung cancer, asthma, and respiratory disease treatments, which are mostly available only on prescription. This situation will be further driven by the increased access to healthcare services financed by the government and supported by the fact that hospitals continue to act as the main point of access to healthcare in the absence of a comprehensive primary care network.

The shortages of prescription drugs that plagued Iran's pharmaceutical market in recent years appear to be abating. Deputy Minister of Health and Chairman of the Food and Drug Administration Rasul Dinarvand claimed in September 2014 the drug supply crisis was over. He said medicine prices are now under control and customs clearance on imported medicine has resulted in an adequate supply. Many previously imported pharmaceuticals are now produced locally, with domestic companies gaining a greater market share as a result of sanctions. Eight Iranian companies unveiled 12 newly produced drugs for the treatment of multiple sclerosis, cancer and diabetes in February 2015.

Antibiotics remain the most prescribed drugs in Iran, accounting for an estimated quarter of the market in volume terms. The low-cost nature of bulk antibiotics makes these products a popular choice for resource-starved public healthcare institutions. However, the rising resistance to such medicines may prompt the government to introduce some restrictions on the use of antibiotics in public institutions, especially as the Social Security Organization has in the past been unable to meet all of its liabilities successfully, both to hospitals and to pharmaceutical manufacturers and distributors.

Patented Drug Market Forecast

We estimate patented medicines account for about one-third of the overall market's value. As the purchasing power for medicines is low, in the public and private sphere, we expect that the development of the generic drug market will outpace that of its patented counterpart. Additionally, although we note the long-term market development will be predicated on the resolution of the current crisis, we expect that patent expirations will further negatively impact the value of the patented drug segment. In the short term, the inability of domestic stakeholders to pay for the imported high-value medicines will also curtail the sales of patented drugs.

Clearly, growth will be difficult to assess accurately, also given the high volume of counterfeit trade and international patent infringement that will continue to blur market figures and trends. Given the potential of the highest profit margins, patented drugs remain among the most commonly counterfeited products. Generally speaking, cost-containment pressures and the government intention to improve access to drugs to all sections of the population will play in favour of the development of the generic drugs market. Copy drugs, which are the staple of the local industry, are therefore expected to substantially expand their market share of the total.

Iran is also keen to develop its own drug development industry and is actively seeking out capital investment and technology transfer from foreign firms. Many previously imported pharmaceuticals are now produced locally, with domestic companies gaining a greater market share as a result of sanctions. Eight Iranian companies unveiled 12 newly produced drugs for the treatment of multiple sclerosis, cancer and diabetes in February 2015. Local companies manufacture sophisticated medicines using biotechnology and nanotechnology, with Sobhan Oncology producing seven nano-drugs. A total of 12 anti-cancer medicines were developed in Iran in 2014, making it unlike the majority of emerging markets which are reliant on importing the majority of drugs for chronic diseases.

Generic Drug Market Forecast

The outlook for generic drug sales in Iran is favourable. With generic drugs habitually prescribed and a reasonable level of public awareness, we believe sales in this segment will increase. Economic factors and government initiatives should also have a positive impact on generic drug volumes. We estimate generic medicines currently account for over half of the market by value, although the lack of reliable data will remain an issue with regard to our historical valuations and forecasts.

Access to basic healthcare in Iran is widespread, with about 90% of the rural population and almost the entire urban population covered. The outlook for generic drug sales in Iran is favourable, as a result of the habitual prescription of lower-value medicines and a reasonable level of public awareness - we believe sales in this segment will continue to increase. Opportunities exist for generic drugmakers in the Iranian pharmaceutical market, highlighted by Indian generic drugmaker Cipla's plans to set up a manufacturing facility in the country.

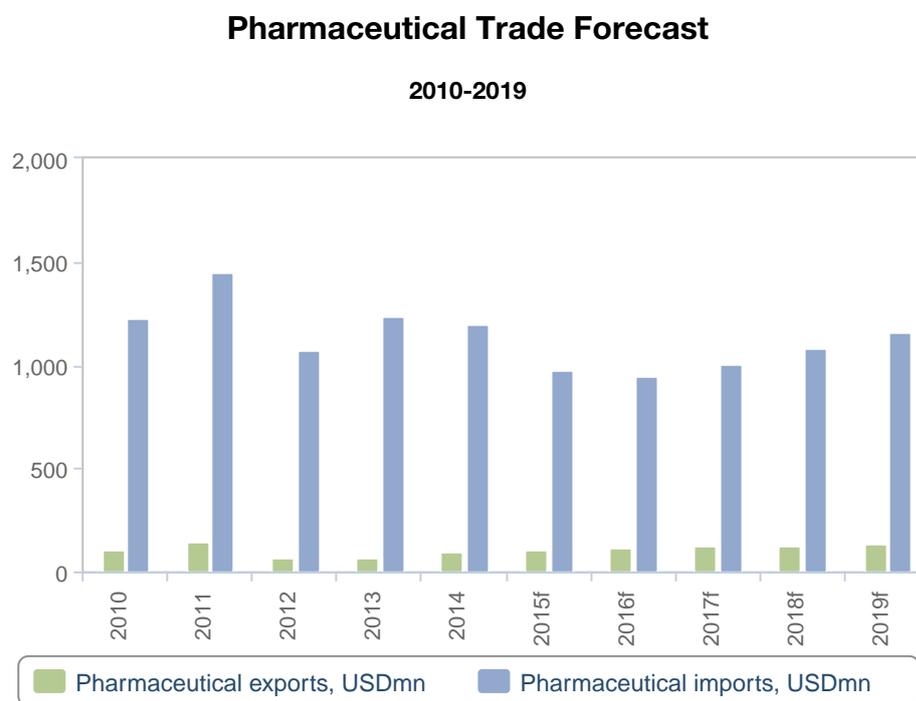
OTC Medicine Market Forecast

Given that most products are still reimbursed, the legitimate over-the-counter (OTC) drug market in Iran is estimated to account for no more than 10-15% of the pharmaceutical market's total value. However, the distinction between OTC and prescription is still unclear - even at the point of sale at the pharmacy. OTC medicines are only available at pharmacies and are not marketed or heavily advertised, further restricting growth. Moreover, patients are more likely to consult a doctor than self-medicate as an initial means of treatment.

The key factor influencing future OTC growth is the Ministry of Health and Medical Education (MOHME)'s consideration of a programme to remove OTC medicines from the reimbursement list as part of the wider cost-containment drive. The MOHME plans to spend the money saved on OTCs providing more important medicines that are not reimbursed. This is likely to impact the market value of consumer health products as patients are forced to pay for the products out of their own pockets. The low-income and rural populations will therefore be disadvantaged if the move goes ahead, especially as slow GDP growth forecast over the coming years will also have a negative impact on consumer confidence and ability to pay for non-essential goods.

Currently, analgesics form the key sector of the OTC segment, accounting for more than half of the total value of the OTC market. Driven by demand, analgesics will remain the leading component of the market, although vitamins and minerals are also likely to experience relatively strong growth over the forecast period. However, as part of a health awareness drive, the authorities are likely to target misuse and overuse of OTCs, although this situation has arisen from the lack of access to and availability of some types of medicines on the market, forcing the consumers to take what is available, rather than what is necessary.

Pharmaceutical Trade Forecast



elf = BMI estimate/forecast. Source: Local news sources, domestic companies, BMI

Iran's efforts to reduce its trade deficit for pharmaceuticals by ignoring the majority of international patent laws limit its export capabilities in terms of its geographical reach. Furthermore, while the industry lacks the expertise to make the most technologically challenging drugs, imports from Europe (led by Switzerland, France and Germany) will continue to make up a large part of the total legitimate market in value terms.

The Iranian Ministry of Health and Medical Education (MOHME) believes the country's import reliance in 2010 was around 4% in volume terms and 35% in value terms. **BMI** estimated that Iran's actual pharmaceutical import reliance in value terms is 40-50%, although we stress that this is a market from which it is difficult to obtain reliable information. We also note that available historical import data is patchy, which makes it difficult to predict an accurate forward-looking value trajectory. Additionally, political issues and the rampant inflation levels only serve to increase risks to our forecasts.

BMI believes that the trend within the country is that it has become more, not less, import dependent in value terms. Indeed, drugs imports in Iran increased by 40% month-on-month (m-o-m) to 1,540 tonnes,

valued at USD119mn, in the eighth Iranian calendar month ended November 22 2013 according to Nasser Riahi, chairman of the Syndicate of Iranian Pharmaceutical Importers.

Data from the Iranian DARU Journal of Pharmaceutical Sciences confirm **BMI's** view that pharmaceutical imports as a proportion of total pharmaceutical sales have been increasing over the last decade. According to the publication, total finished pharmaceutical imports increased by 42% between 1997 and 2010, from USD15mn to USD828mn. The proportion of total pharmaceutical sales increased from 10% to 33%. While local production, forming the bulk of total pharmaceutical sales by value, increased less quickly, by 9.3% over the period from USD139mn to USD1,639mn, reducing its share of total sales from 90% to 66%. **BMI's** 2010 total pharmaceutical sales estimate of USD2.90bn is slightly above the Journal of Pharmaceutical Sciences' reported value of USD2.47bn.

We expect that this trend will continue over the next decade - although at a much slower pace. In addition to becoming less self sufficient, increasing import reliance puts Iran at high risk of long-term medicine shortages due to ongoing trade sanctions. In addition to the sanctions restricting access to imported medicines, diminishing foreign currency reserves and continued depreciation of the Iranian rial will see a reduction in total pharmaceuticals consumption in US dollar terms in 2013. Even when sanctions are lifted, we believe that the importation of pharmaceuticals will be limited by the Iranian government, which will seek to meet local demand with cheap, locally produced products.

Pharmaceutical exporters to Iran were hit hard when Tejaret, the third-largest bank in Iran, was blacklisted, given that it was the last legal route for financial transactions in the country. Since then, drugmakers have been able to trade with Iran under humanitarian licences but they have been unable to receive payments or repatriate their earnings. Representatives from Merck & Co and Pfizer have reported problems extracting money from the country but have reiterated their commitment to supplying drugs. Nevertheless, **BMI's** data indicate that the US exposure to the Iranian pharmaceutical market is relatively small in comparison to the exposure by Western European countries.

In November 2012, the US government eased sanctions on the sale of medicines and medical supplies to Iran. The government took the decision amid fears that it might lose global support for an international campaign to impose sanctions on Iran for its disputed nuclear programme. The move came after Iran protested that the sanctions imposed by the US are harming its ordinary citizens. The sanctions have resulted in the shortage of medicines for diseases such as haemophilia, cancer and multiple sclerosis (MS), thereby directly affecting the lives of millions of patients, according to Fatemeh Hashemi, the head of the Charity Foundation for Special Diseases.

A month later, India started seeking opportunities to export additional pharmaceuticals to Iran amid sanctions imposed by the UN Security Council. In this context, a large Indian business delegation visited Iran in mid-December 2012 to explore business opportunities, particularly with a view to identifying the demand for several drugs in Iran, which had traditionally been purchased as Active Pharmaceutical Ingredients (APIs) or bulk drugs from Europe. The delegation visited Iran under the government's marketing development activity (MDA) scheme. India recorded a marginal increase of USD1mn in bulk drug exports to Iran during FY11/12. The two countries have also reached an accord to make the Indian rupee the official currency for trade. India's UCO Bank will serve as the official bank for transactions in pharmaceutical exports in the future. By early January 2013, Indian pharmaceutical companies Ranbaxy Laboratories, Cipla, Glenmark and Ind-Swift Laboratories were reported to have agreed to supply lifesaving drugs to Iran.

Export growth should eventually come from domestic firms expanding their foreign markets to countries such as the Ukraine, Iraq, Vietnam, Russia and the Philippines. With trade embargos remaining in place for the foreseeable future, Iran's drugmakers are restricted to exporting to markets where regulatory standards and purchasing power are relatively low. Iran is expected to continue relying on its close allies to buy its drug exports in return for much-needed foreign currency.

Data has been made available by the WHO on the import dependence and average pharmaceutical mark-ups within Iran. According to a report by Dr Akbar Abdollahiasl from the MOHME for the WHO, the average mark-up for locally manufactured generic drugs is between 29% and 37%, including an IRR5,000 (USD0.5) dispensing fee charged by pharmacists regardless of drug price. However, the mark-up for imported pharmaceuticals ranges between 63 and 174%, although the study admitted that it did not have a sufficiently large sample size to make a reliable prediction of average mark-up value.

Regardless, most of Iran's basic pharmaceutical needs in volume terms are manufactured locally, so the majority of the population is unlikely to be affected by the inability to buy foreign-made pharmaceuticals. The people who will be badly affected are patients in need of difficult-to-manufacture drugs that are unavailable from local companies. **BMI** believes that the inability to get these drugs into the country will result in an increase in medical tourism out of Iran, with those who can afford it likely to travel to facilities in Lebanon. It will also lead to an increase in black market parallel trading.

Iran's growing population and increased demands for healthcare have led to growing investment in drug manufacturing plants, which will also contribute to the rise in exports. As foreign investment is limited by government rules, **BMI** believes the development of local production facilities will eventually reduce Iran's

reliance on imported patented products. Indeed, local companies are reportedly starting to produce medicines such as MS drugs, with Zahravi launching *Copamer* (glatiramer acetate) in early 2012.

While privatisation of import companies in Iran has led to more international trade, the government still has a strict stance on drug imports. The MOHME said in early 2010 that it aimed for Iran to become fully self-sufficient within four years. As Iran finds itself increasingly isolated and financially wounded by sanctions, the government is pushing for some of the more expensive Western drugs to be produced in Iran, although this may sometimes contravene international intellectual property laws. Additionally, a difficult reimbursement regime will continue to discourage the population from purchasing imported products, which carry considerable levels of co-payment.

Table: Pharmaceutical Trade Data And Forecasts (Iran 2013-2019)

	2013	2014	2015f	2016f	2017f	2018f	2019f
Pharmaceutical exports, USDmn	65.58	96.17	105.47	113.86	121.89	129.30	135.95
Pharmaceutical exports, USDmn, % y-o-y	0.96	46.63	9.68	7.95	7.05	6.08	5.14
Pharmaceutical imports, USDmn	1,239.79	1,200.60	977.09	945.14	1,009.21	1,082.31	1,162.01
Pharmaceutical imports, USDmn, % y-o-y	15.96	-4.43	-18.62	-3.27	6.78	7.24	7.36
Pharmaceutical trade balance, USDmn	-1,174.20	-1,104.43	-871.62	-831.28	-887.32	-953.01	-1,026.05

f = BMI forecast. Source: National sources, BMI

Table: Pharmaceutical Trade Data And Forecasts local currency (Iran 2013-2019)

	2013	2014	2015f	2016f	2017f	2018f	2019f
Pharmaceutical exports, IRRmn	1179265.9	2484073.5	3269714.3	4099130.2	4631806.3	5172042.9	5709935.5
Pharmaceutical exports, IRRmn, % y-o-y	48.8	110.7	31.6	25.4	13.0	11.7	10.4
Pharmaceutical imports, IRRmn	22292592.1	31012698.6	30289813.5	34025202.6	38349939.6	43292591.4	48804220.4
Pharmaceutical imports, IRRmn, % y-o-y	70.9	39.1	-2.3	12.3	12.7	12.9	12.7
Pharmaceutical trade balance, IRRmn	-21113326.2	-28528625.1	-27020099.3	-29926072.4	-33718133.3	-38120548.6	-43094284.9

f = BMI forecast. Source: National sources, BMI

Key Risks To BMI's Forecast Scenario

Iran's pharmaceutical market continues to be influenced by the country's more general economic, political and social issues. We expect that Iranian economic expansion over the coming years will be weighed down in part by the effect of subsidy phase-outs and international sanctions over the country's political stance. While latest developments point to a notable improvement in relations between Iran and the West, a major breakthrough in negotiations on the Islamic Republic's nuclear programme appears off the cards for the time being. Furthermore, the declaration of the Islamic State (IS) in neighbouring Iraq and Syria threatens to heighten regional instability.

Iran's economic development remains closely linked to the oil sector, despite efforts to expand other industries. Indeed, the reliance on oil and gas revenues for healthcare finances makes the budget vulnerable to any major downturns in the price of those natural resources, especially in the face of a strained political situation in the country.

In the meantime, our forecasts for the Iranian pharmaceutical market are at risk due to the economic situation and financial sanctions. Specifically, new sanctions on Iran's banks are severely inhibiting the country's ability to pay for essential humanitarian goods, including medicines. These difficulties have already resulted in certain medicines not being imported to Iran, posing risks to the forecast values of the overall market (given that the market is reliant on imports of patented medicines) and pharmaceutical imports. At the same time, rampant inflation will make imports of active pharmaceutical ingredients more expensive, potentially pricing domestically-made drugs out of reach for the majority of the population.

Currency fluctuations make our forecasted growth rates subject to change as import prices tend to rely on the US dollar rate. The Central Bank of Iran undertook a de facto devaluation of the rial in the official market in July 2013.

The government's desire to diversify the economy away from the oil sector has resulted in another privatisation drive. Currently, around 80% of the economy is owned by the state, but the authorities are looking to sell off up to 80% of government-run companies, although this will require a constitutional amendment. Pharmaceutical companies - especially in the drug import sector - are expected to be included in this initiative, although **BMI** cautions that previous attempts to sell state assets have met with little interest, due to the country's poor business environment.

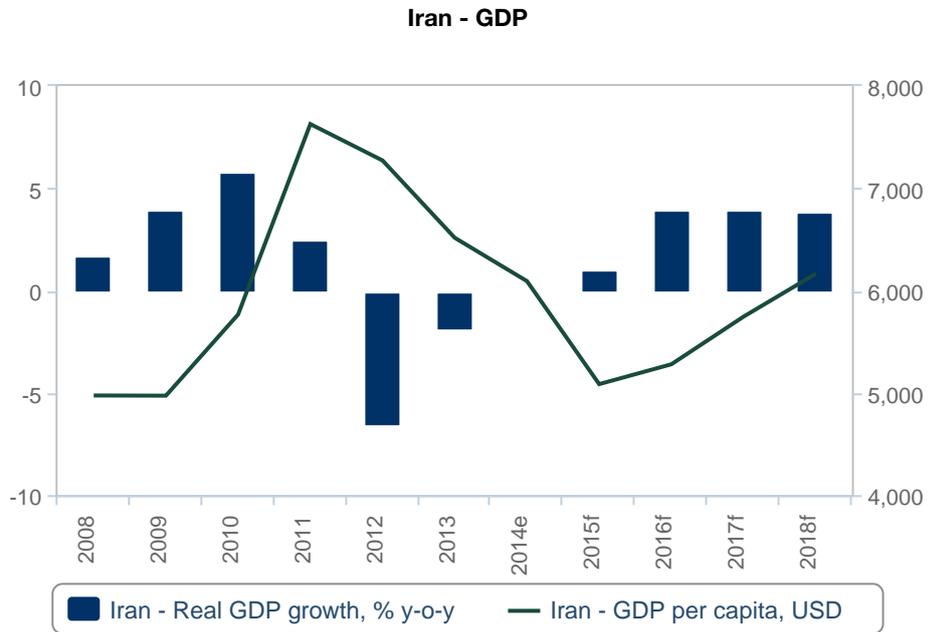
Macroeconomic Forecasts

Economy To Grow Again On Sanctions Relief

***BMI View:** After three years of stagnation and recession Iran's economy will return to growth in 2015. This will be primarily due to sanctions relief as we expect an agreement to be reached over the country's nuclear programme. Overall, we expect real GDP growth of 3-4% from 2016 onwards, driven increasingly by fixed investment and net exports.*

Our expectation for sanctions to be unwound on Iran from Q315 will provide a significant boost to the country's economy. Sanctions across sectors such as on shipping, banking and oil will be relaxed as Iran complies with Western powers' demand over the dismantling of its nuclear programme. On the back of this we forecast Iran's economy to return to growth in 2015, following three years of recession. The impact of the unwinding of sanctions will be tempered by growth in imports, and because sanctions on the key oil sector will not lead to a significant uptick in exports until 2016 at the very earliest. In addition, years of underinvestment across all sectors will mean that although growth will reach around 4.0% over the coming years, a booming economy is off the cards as the recovery is tempered by logistical and bureaucratic issues.

Noticeable Boost From Nuclear Deal

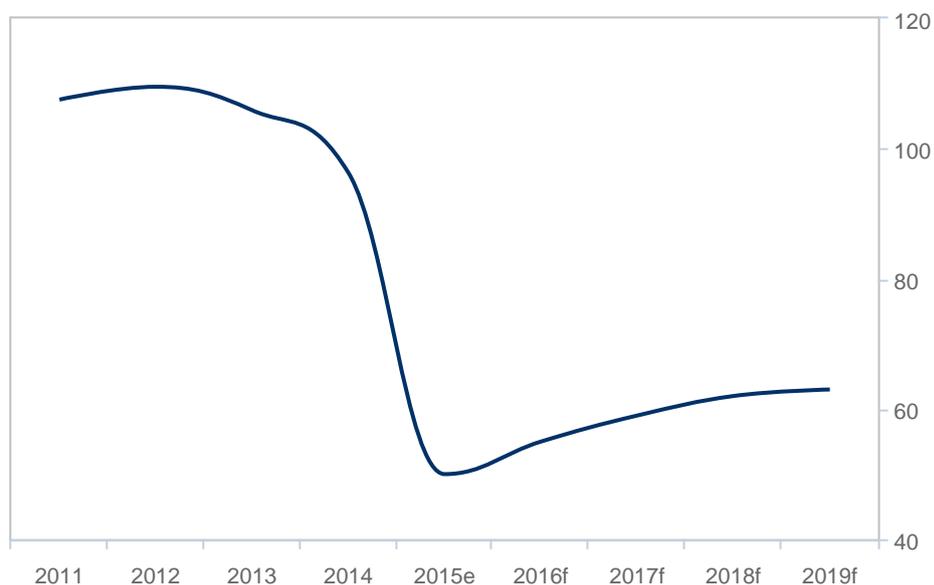


e/f = BMI estimate/forecast. Source: BMI, UN

In addition, lower oil prices will play a key role in limiting the impact of the unwinding of sanctions. We forecast oil prices to average USD53/bbl in 2015 and USD57/bbl in 2016 as a result of global oversupply. This will ensure government spending and private consumption growth will be relatively low. Fixed investment and exports will become increasingly important growth drivers, though this will be a slow process as opposed to a sudden jump once sanctions are eased. Indeed, while we expect President Hassan Rouhani's administration to undertake significant efforts to reform to the economy, the effects will be limited by a persistently opaque business environment, domestic resistance to opening up the economy and the slow political process.

Sanctions Relief To Mitigate Weaker Oil Prices

Global - OPEC Basket Average Price (USD/bbl)



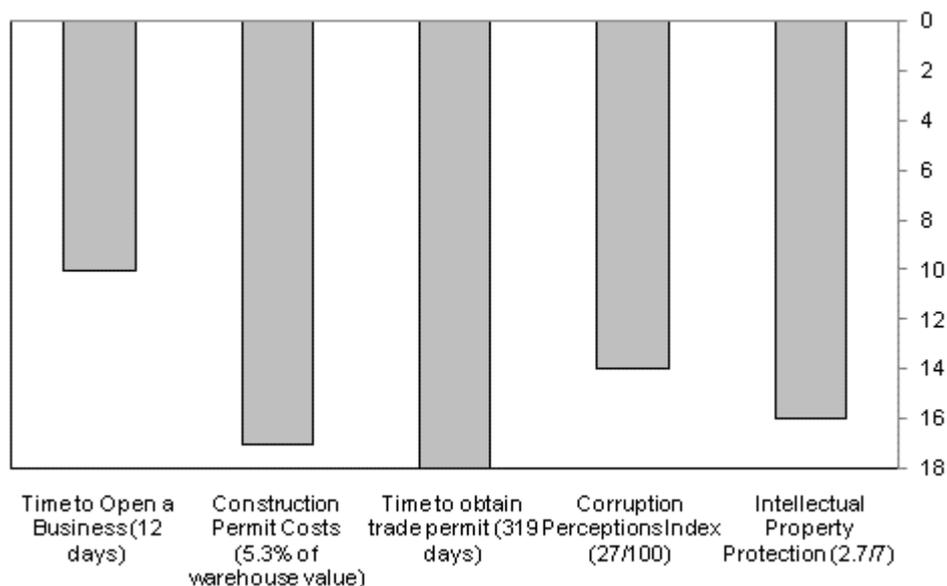
f = BMI forecasts; Source: BMI

Private Consumption Outlook: A reduction in sanctions bode well for private consumption over the longer term, however, this positive impact is unlikely to be felt until 2016 at the earliest. Subsidy cuts, high inflation and a depreciating rial, factors which we expect to continue over 2015, have dampened consumer demand substantially and will weigh on growth for the coming quarters. We forecast real growth of 2.0% and 4.0% in 2015 and 2016, respectively. The inflationary environment will improve, but persistently elevated price pressures will continue to hit purchasing power.

Government Spending Outlook: Lower oil prices will push Iran into a sustained fiscal deficit, averaging 4.0% of GDP over the coming three years. In response, we expect the government will quicken subsidy reforms and privatisation plans, however, this will be insufficient to prevent sustained deficits over the coming years.. As a result, government spending will remain subdued, which we forecast to increase by -3.0% and 1.0% in 2015 and 2016, respectively. (See: 'Sustained, But Manageable, Budget Deficits Coming' April 10).

Impediments Remain For Investment

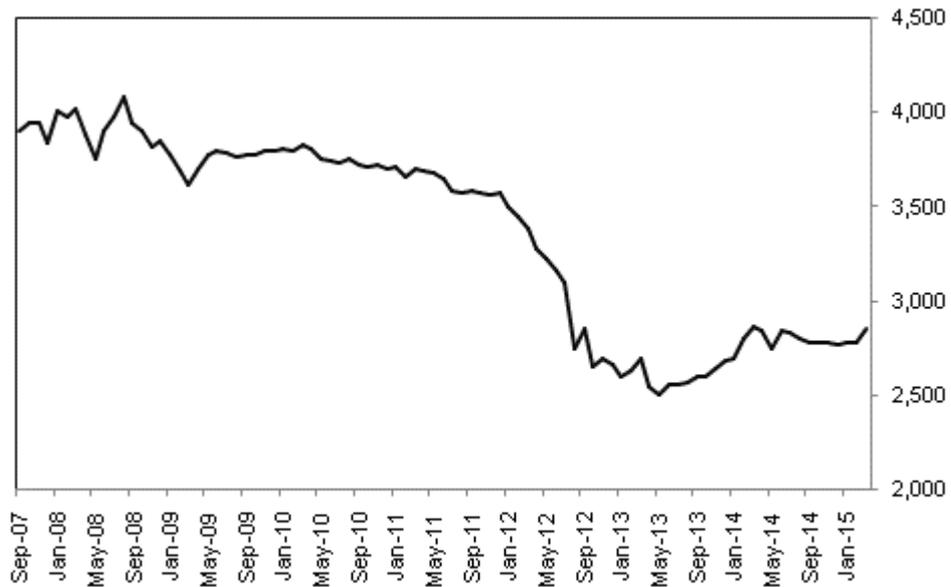
MENA - Rankings Indicators Of Business Environment (2013)



Source: BMI. NB Out of 18 MENA countries, excludes West Bank. For CPI and IPP, higher number is better.

Fixed Investment Outlook: Given Iran's dire need for investment as well as the myriad of opportunities across a range of sectors, gross fixed capital formation (GFCF) will be a key beneficiary of any reduction in sanctions, particularly for infrastructure.

Russian and Chinese companies have built a strong presence in Iran, particularly as a result of Western sanctions. However, we are starting to see growing interest from other international players in Iran, including Korean companies such as **GS Engineering & Construction** which has started surveying the Iranian market, looking for opportunities in gas infrastructure in particular. Furthermore, Arab, French, and Turkish companies are showing greater interest in returning to the Iranian construction market, with the awarding of the construction of the USD1.8bn Tabriz-Bazargan Highway to Turkish **Bergiz Insaat** in January 2015. With regards to regional players, we anticipate Omani and Qatari companies will show an interest in Iran, as well as Dubai-based **Arabtec**. Overall we forecast real growth in GFCF of 1.0% and 4.0% in 2015 and 2016 from an average of -3.1% over 2010-2014.

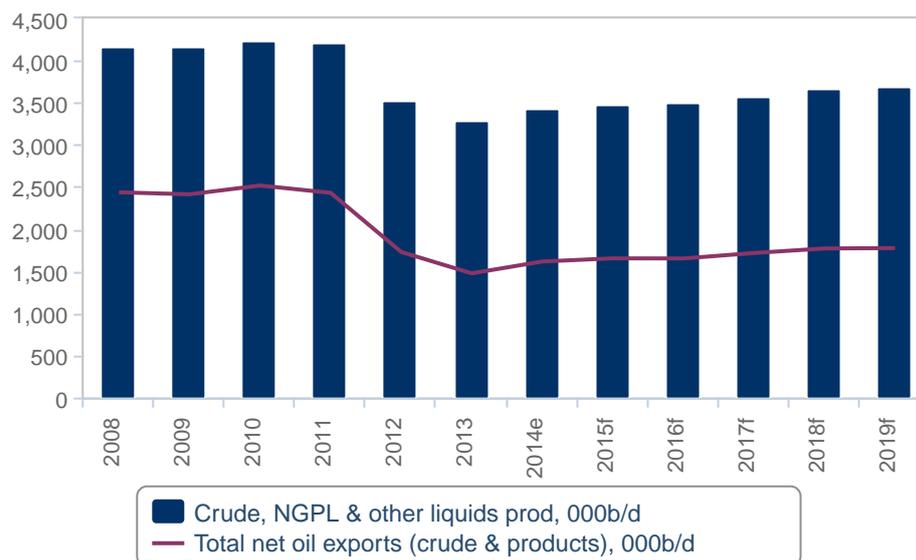
Slight Improvement...**Iran, Oil Production, '000bbl/d**

Source: IEA, BMI

However, a host of factors will hinder a more rapid expansion of fixed investment. Foreign companies in nearly every sector have recently expressed interest in returning to the Iranian market, but a key impediment will be Iran's difficult operational environment, with high levels of bureaucracy providing a significant barrier to trade and the utilities infrastructure struggling to meet demand. Iran scores poorly overall in the BMI Operational Risks Index, with 41.5 out of 100 ranking the country 13th out of 18 states in the MENA region. Indeed, Iran is a regional laggard across indices such as corruption and bureaucracy, factors which will not improve with a relaxation in sanctions.

... But Longer Term Growth Is Marginal

Iran - Oil Production



BMI/EIA

Net Exports Outlook: As we have previously outlined, Iranian oil exports will not suddenly increase from Q315 when a deal is announced. Sanctions on oil will take several months to be relaxed and years on underinvestment will weigh on export potential. In addition, as we have noted previously, several logistical and production difficulties preclude us from forecasting for a quick return of Iranian crude to the market. According to the International Energy Agency, total oil production expanded by 2.3% y-o-y in March, compared with a 2.1% increase in 2014. Low base effects and an uptick in condensates exports - which are not subject to international sanctions - will lead to an acceleration of energy export growth this year. We also factor in a steady incremental increase in Iranian exports, as Iran offloads oil in floating storage and slowly ramps-up production, progressively adding to oversupply in the oil market.

Import growth will remain muted over the coming quarters as we expect continued depreciation of the rial even with a deal over Iran's nuclear programme. However, once the economy begins to pick up speed from 2016 onwards, we expect import growth to head higher as consumer demand increases.

Table: Economic Activity (Iran 2010-2019)

	2010	2011	2012	2013	2014	2015e	2016f	2017f	2018f	2019f
Nominal GDP, USDbn	429.4	575.4	555.8	504.7	478.0	404.2	424.8	467.8	507.7	549.2
Real GDP growth, % y-o-y	5.8	2.5	-6.6	-1.9	0.0	1.0	4.0	4.0	3.9	4.1
GDP per capita, USD	5,766	7,628	7,272	6,516	6,092	5,085	5,279	5,745	6,164	6,594
Population, mn	74.5	75.4	76.4	77.4	78.5	79.5	80.5	81.4	82.4	83.3
Unemployment, % of labour force, eop	13.5	13.3	13.1	13.0	11.0	10.0	10.0	10.0	10.0	9.0

National Sources/BMI

Table: GDP By Expenditure (Iran 2012-2019)

	2012	2013	2014e	2015f	2016f	2017f	2018f	2019f
Private final consumption, IRRbn	2,999,816.0	3,513,034.6	4,356,163.0	5,445,203.7	6,643,148.5	7,872,131.0	9,131,671.9	10,592,739.5
Private final consumption, USDbn	245.9	195.4	168.6	175.7	184.5	207.2	228.3	252.2
Private final consumption, real growth % y-o-y	-1.7	-1.0	3.0	2.0	4.0	4.5	4.0	4.0
Government final consumption, IRRbn	715,016.5	962,204.9	1,202,756.1	1,443,307.3	1,717,535.7	1,992,341.4	2,271,269.2	2,634,672.2
Government final consumption, USDbn	58.6	53.5	46.6	46.6	47.7	52.4	56.8	62.7
Government final consumption, real growth % y-o-y	-7.2	1.6	4.0	-3.0	1.0	2.0	2.0	4.0
Fixed capital formation, IRRbn	2,443,180.6	3,490,657.1	3,005,140.7	3,179,685.8	3,457,146.7	3,769,754.0	4,123,129.2	4,502,417.6
Fixed capital formation, USDbn	200.3	194.1	116.3	102.6	96.0	99.2	103.1	107.2
Fixed capital formation, real growth % y-o-y	-12.3	-11.3	3.0	1.0	4.0	4.5	5.0	5.0
Exports of goods and	1,656,188.0	3,161,244.1	4,281,699.4	2,742,566.4	3,624,794.8	4,212,747.6	4,788,513.7	5,258,451.0

GDP By Expenditure (Iran 2012-2019) - Continued								
	2012	2013	2014e	2015f	2016f	2017f	2018f	2019f
services, IRRbn								
Exports of goods and services, USDbn	111.4	120.3	128.9	138.3	148.8	160.3	172.8	186.4
Exports of goods and services, real growth % y-o-y	-13.3	5.0	3.0	0.2	4.0	3.0	3.0	3.0
Imports of goods and services, IRRbn	1,381,800.0	2,553,261.2	1,757,353.4	1,830,024.8	1,977,877.7	2,153,663.1	2,340,346.7	2,538,519.1
Imports of goods and services, USDbn	89.7	97.2	104.9	113.0	121.7	131.1	141.2	152.2
Imports of goods and services, real growth % y-o-y	-16.1	-16.0	-5.0	-1.0	3.0	4.0	4.0	4.0
Net exports of goods and services, IRRbn	274,388.0	607,982.9	2,524,345.9	912,541.7	1,646,917.1	2,059,084.6	2,448,167.0	2,719,931.9
Net exports of goods and services, USDbn	21.7	23.0	23.9	25.3	27.1	29.2	31.6	34.3
Net exports of goods and services, real growth % y-o-y	-8.0	40.5	11.1	1.2	4.8	2.2	2.2	2.1

BMI/UN

Industry Risk Reward Index

Middle East And Africa Risk/Reward Index

Geographic diversification may be a favourable strategy for multinational pharmaceutical companies, but it is vital that firms recognise both the rewards and the risks present in a market, whether developed or emerging. **BMI's** Risk/Rewards Index (RRI) tool, which provides a globally comparative and numerically based assessment of a market's attractiveness, was established to address this. In **BMI's** Q315 Pharmaceutical RRIs, the Middle East and Africa scores 41.7 out of 100, comparing poorly against Western Europe (66.8), Asia Pacific (52.7), Central and Eastern Europe (49.5) and the Americas (49.7).

The indicators used to assess the attractiveness of a pharmaceutical market are now visible, improving the transparency of the rating system and enabling the identification of regional or group outperformers across single indicators. A market's RRI score is made up of a sum of the Rewards score (Industry Rewards + Country Rewards) and the Risks score (Industry Risks + Country Risks).

The weight assigned to each subsector (such as Industry Rewards or Industry Risks) shows its influence within the final Rewards or Risks score and the final RRI score. The Rewards component accounts for 65% of the final RRI, while the Risks component accounts for 35%.

Q315 Middle East and Africa Pharmaceutical Risk/Reward Index

Rewards and Risks Scores

	Industry Rewards	Country Rewards	Rewards	Industry Risks	Country Risks	Risks	RRI	Ranking
Weighting	44	21	65	21	14	35	100	
UAE	24.0	11.0	35.0	14.7	9.7	24.4	59.4	1
Saudi Arabia	29.6	12.3	41.9	7.7	9.7	17.4	59.3	2
Kuwait	19.2	14.6	33.8	14.0	8.3	22.3	56.1	3
Qatar	19.6	13.8	33.4	11.9	10.2	22.1	55.5	4
Israel	20.8	15.8	36.6	9.5	8.2	17.7	54.3	5
Bahrain	16.4	11.8	28.2	13.3	10.3	23.6	51.8	6
South Africa	20.4	10.5	30.9	11.2	9.3	20.5	51.4	7
Lebanon	18.8	14.7	33.5	9.5	7.9	17.3	50.8	8
Algeria	25.2	12.3	37.5	5.6	6.9	12.5	50.0	9
Oman	17.2	13.0	30.2	10.5	8.3	18.8	49.0	10
Jordan	16.0	13.3	29.3	9.8	7.8	17.6	46.9	11
Mauritius	15.2	9.0	24.2	11.2	10.2	21.4	45.6	12
Egypt	20.4	9.9	30.3	6.3	7.3	13.6	43.9	13
Morocco	14.4	10.2	24.6	10.5	7.9	18.4	43.0	14
Namibia	15.2	9.6	24.8	7.7	8.3	16.0	40.8	15
Botswana	15.2	9.7	24.9	7.7	8.1	15.8	40.7	16
Iraq	17.6	12.2	29.8	5.6	3.8	9.4	39.2	17
Gabon	11.6	14.1	25.7	6.3	7.0	13.3	39.0	18
Kenya	14.8	9.0	23.8	7.7	6.8	14.5	38.3	19
Tanzania	13.6	9.0	22.6	6.3	7.2	13.5	36.1	20
Ghana	9.2	10.4	19.6	7.0	8.9	15.9	35.5	21
Zambia	11.6	10.6	22.2	6.3	6.2	12.5	34.7	22
Iran	10.4	11.0	21.4	5.6	6.1	11.7	33.1	23
Cameroon	11.2	10.9	22.1	4.9	5.2	10.1	32.2	24
Uganda	9.2	8.2	17.4	6.3	7.0	13.3	30.7	25
Cote d'Ivoire	11.2	10.9	22.1	2.8	5.2	8.0	30.1	26
Nigeria	8.4	11.4	19.8	4.2	6.0	10.2	30.0	27
Angola	9.2	12.2	21.4	4.2	4.0	8.2	29.6	28
Mozambique	9.2	9.3	18.5	4.9	6.1	11.0	29.5	29
Sudan	11.6	8.8	20.4	4.2	4.1	8.3	28.7	30
Zimbabwe	10.4	10.6	21.0	2.8	4.0	6.8	27.8	31
Regional Average	15.4	11.3	26.7	7.7	7.3	15.0	41.7	

Scores out of 100, with 100 highest. Source: BMI

The Industry Rewards, Country Rewards, Industry Risks and Country Risks subsectors are each made up of a number of indicators. The weighting of each indicator (such as market expenditure which is used to assess Industry Reward or economic diligence which is used to assess Country Risk) reflects its relative importance to the pharmaceutical industry and subsequently the relative reward or risk that each factor poses to drug companies. In Q315, UAE is ranked as the most attractive market in the Middle East and Africa region (scoring 59.4 out of 100), followed by Saudi Arabia (59.3) and Kuwait (56.1). In the same quarter, Zimbabwe is ranked as the least attractive market in the Middle East and Africa (scoring 27.8 out of 100), followed by Sudan (28.7) and Mozambique (29.5).

With regards to assessing rewards, we identify industry-specific factors, such as the size of the pharmaceutical market, and country-specific factors, such as the size of the pensionable population, which represent opportunities to would-be investors. Focusing on the Rewards component of the rating system, Saudi Arabia scores a total of 41.9 out of 65, the highest score in subsector. Saudi Arabia's score is boosted by the country's large drug market (market expenditure score of 14.0 out of 20) and rapidly growing population (population growth score of 3.5 out of 5), but dragged down by a relatively small pensionable population (pensionable population score of 1.6 out of 8). Meanwhile, Mozambique scores a total of 18.5 out of 65, the lowest score in the subsector.

Q315 Middle East And Africa Pharmaceutical Rewards

Industry Rewards And Country Rewards Scores

	Market Expenditure	Spending Per Capita	Sector Value Growth	Industry Rewards	Urban/Rural Split	Personable Population	Population Growth	Country Rewards	Rewards
Weighting	20	12	12	44	8	8	5	21	65
UAE	12.0	6.0	6.0	24.0	7.2	0.8	3.0	11.0	35.0
Saudi Arabia	14.0	6.0	9.6	29.6	7.2	1.6	3.5	12.3	41.9
Kuwait	6.0	7.2	6.0	19.2	8.0	1.6	5.0	14.6	33.8
Qatar	4.0	6.0	9.6	19.6	8.0	0.8	5.0	13.8	33.4
Israel	10.0	6.0	4.8	20.8	8.0	4.8	3.0	15.8	36.6
Bahrain	2.0	6.0	8.4	16.4	7.2	1.6	3.0	11.8	28.2
South Africa	12.0	3.6	4.8	20.4	5.6	2.4	2.5	10.5	30.9
Lebanon	8.0	7.2	3.6	18.8	7.2	4.0	3.5	14.7	33.5
Algeria	12.0	4.8	8.4	25.2	6.4	2.4	3.5	12.3	37.5
Oman	4.0	4.8	8.4	17.2	6.4	1.6	5.0	13.0	30.2
Jordan	4.0	4.8	7.2	16.0	7.2	1.6	4.5	13.3	29.3
Mauritius	2.0	4.8	8.4	15.2	4.0	4.0	1.0	9.0	24.2
Egypt	12.0	2.4	6.0	20.4	4.0	2.4	3.5	9.9	30.3
Morocco	6.0	2.4	6.0	14.4	4.8	2.4	3.0	10.2	24.6
Namibia	2.0	3.6	9.6	15.2	4.0	1.6	4.0	9.6	24.8
Botswana	2.0	4.8	8.4	15.2	5.6	1.6	2.5	9.7	24.9
Iraq	8.0	3.6	6.0	17.6	5.6	1.6	5.0	12.2	29.8
Gabon	2.0	3.6	6.0	11.6	7.2	2.4	4.5	14.1	25.7
Kenya	4.0	1.2	9.6	14.8	2.4	1.6	5.0	9.0	23.8
Tanzania	4.0	1.2	8.4	13.6	2.4	1.6	5.0	9.0	22.6
Ghana	2.0	1.2	6.0	9.2	4.8	1.6	4.0	10.4	19.6
Zambia	2.0	1.2	8.4	11.6	4.0	1.6	5.0	10.6	22.2
Iran	8.0	1.2	1.2	10.4	5.6	2.4	3.0	11.0	21.4
Cameroon	4.0	1.2	6.0	11.2	4.8	1.6	4.5	10.9	22.1
Uganda	2.0	1.2	6.0	9.2	1.6	1.6	5.0	8.2	17.4
Cote d'Ivoire	4.0	1.2	6.0	11.2	4.8	1.6	4.5	10.9	22.1
Nigeria	6.0	1.2	1.2	8.4	4.8	1.6	5.0	11.4	19.8
Angola	2.0	1.2	6.0	9.2	5.6	1.6	5.0	12.2	21.4
Mozambique	2.0	1.2	6.0	9.2	3.2	1.6	4.5	9.3	18.5
Sudan	2.0	1.2	8.4	11.6	3.2	1.6	4.0	8.8	20.4
Zimbabwe	2.0	2.4	6.0	10.4	4.0	1.6	5.0	10.6	21.0
Regional Average	5.4	3.4	6.7	15.4	5.3	2.0	4.0	11.3	26.7

Scores out of 100, with 100 highest. Source: BMI

With regard to assessing risks, we identify industry-specific dangers, such as approvals expediency, and those emanating from the state's political and economic profile, such as bureaucracy, which call into question the likelihood of anticipated returns being realised over the assessed time period. With regards to the economic and political assessment, only the aspects most relevant to the pharmaceutical industry are incorporated into the assessment. Focusing on the Risks component of the rating system, Zimbabwe scores a total of 6.8 out of 35, the lowest score in subsector. Compared to its peers, Zimbabwe's score is dragged down by industry characteristics such as weak patent respect (patent respect score of 0.7 out of 7) and approvals expediency (approvals expediency score of 0.7 out of 7). Meanwhile, the UAE scores a total of 24.4 out of 35, the highest score in the subsector, making it the least risky proposition for pharmaceutical product launch.

Q315 Middle East And Africa Pharmaceutical Risks

Industry Risks And Country Risks Scores

	Patent Respect	Policy Enforcement	Approvals Expediency	Industry Risks	Economic Diligence	Policy continuity	Lack of Bureaucracy	Legal Diligence	Business transparency	Country Risks	Risks
Weighting	7	7	7	21	3	3	3	3	2	14	35
UAE	5.6	3.5	5.6	14.7	2.2	2.7	1.8	1.7	1.3	9.7	24.4
Saudi Arabia	2.1	2.8	2.8	7.7	2.1	2.4	2.7	1.8	0.7	9.7	17.4
Kuwait	4.2	4.2	5.6	14.0	1.8	2.1	1.5	1.7	1.3	8.3	22.3
Qatar	4.9	3.5	3.5	11.9	1.6	2.7	2.6	2.0	1.3	10.2	22.1
Israel	2.1	3.9	3.5	9.5	2.4	1.8	1.3	1.8	0.9	8.2	17.7
Bahrain	4.9	3.5	4.9	13.3	2.3	2.7	2.3	2.0	1.1	10.3	23.6
South Africa	3.5	4.2	3.5	11.2	2.4	1.8	1.8	1.8	1.5	9.3	20.5
Lebanon	3.2	2.8	3.5	9.5	2.1	2.1	1.5	1.3	0.9	7.9	17.3
Algeria	2.1	1.4	2.1	5.6	1.9	1.8	1.7	1.0	0.5	6.9	12.5
Oman	4.2	3.5	2.8	10.5	1.9	2.1	1.5	1.7	1.2	8.3	18.8
Jordan	3.5	2.8	3.5	9.8	2.0	2.4	1.0	1.4	1.1	7.8	17.6
Mauritius	3.5	4.2	3.5	11.2	2.0	2.7	2.0	1.9	1.5	10.2	21.4
Egypt	2.8	2.1	1.4	6.3	2.0	1.8	1.7	1.3	0.5	7.3	13.6
Morocco	4.9	2.1	3.5	10.5	1.9	2.1	1.8	1.3	0.7	7.9	18.4
Namibia	2.1	2.8	2.8	7.7	1.8	2.1	1.3	1.7	1.5	8.3	16.0
Botswana	2.8	2.8	2.1	7.7	1.2	2.7	1.4	1.5	1.4	8.1	15.8
Iraq	2.1	1.4	2.1	5.6	1.5	0.9	0.5	0.7	0.2	3.8	9.4
Gabon	2.1	2.8	1.4	6.3	1.9	2.7	1.0	0.8	0.6	7.0	13.3
Kenya	2.1	2.8	2.8	7.7	1.8	2.1	1.2	1.1	0.6	6.8	14.5
Tanzania	2.1	2.1	2.1	6.3	1.9	2.1	1.1	1.2	0.9	7.2	13.5
Ghana	2.8	2.1	2.1	7.0	2.0	2.4	1.5	1.6	1.5	8.9	15.9
Zambia	1.4	2.8	2.1	6.3	1.4	1.5	1.2	1.2	0.9	6.2	12.5
Iran	0.7	2.8	2.1	5.6	1.9	2.1	1.1	1.0	0.0	6.1	11.7
Cameroon	2.1	1.4	1.4	4.9	1.6	1.8	0.6	0.7	0.5	5.2	10.1
Uganda	2.1	2.1	2.1	6.3	2.0	1.8	1.5	1.0	0.7	7.0	13.3
Cote d'Ivoire	0.7	1.4	0.7	2.8	1.4	1.5	1.0	0.6	0.6	5.2	8.0
Nigeria	0.7	2.1	1.4	4.2	1.6	1.8	1.0	1.1	0.4	6.0	10.2
Angola	1.4	1.4	1.4	4.2	1.5	1.2	0.3	0.6	0.4	4.0	8.2
Mozambique	2.1	1.4	1.4	4.9	1.4	2.4	0.7	0.8	0.8	6.1	11.0
Sudan	0.7	1.4	2.1	4.2	0.9	0.9	1.3	0.8	0.1	4.1	8.3
Zimbabwe	0.7	1.4	0.7	2.8	1.0	0.9	0.9	0.8	0.4	4.0	6.8
Regional Average	2.6	2.6	2.6	7.7	1.8	2.0	1.4	1.3	0.8	7.3	15.0

Scores out of 100, with 100 highest. Source: BMI

In the table below, the subsector scores (ie, Industry Rewards) and full component scores (ie, Rewards) have been expressed as a percentage of the total weight or as a percentage of the maximum score that can be achieved. This allows for the identification of the sub-sector or component that will most positively or negatively affect a single market.

Q315 Middle East And Africa Pharmaceutical Risk/Reward Index

Rewards And Risks Scores As A Percentage Of The Maximum Score

	Industry Rewards	Country Rewards	Rewards	Industry Risks	Country Risks	Risks	RRI	Ranking
UAE	55	52	54	70	69	70	59	1
Saudi Arabia	67	59	64	37	69	50	59	2
Kuwait	44	70	52	67	59	64	56	3
Qatar	45	66	51	57	73	63	56	4
Israel	47	75	56	45	59	50	54	5
Bahrain	37	56	43	63	74	67	52	6
South Africa	46	50	48	53	66	58	51	7
Lebanon	43	70	52	45	56	49	51	8
Algeria	57	59	58	27	49	36	50	9
Oman	39	62	46	50	59	54	49	10
Jordan	36	63	45	47	56	50	47	11
Mauritius	35	43	37	53	73	61	46	12
Egypt	46	47	47	30	52	39	44	13
Morocco	33	49	38	50	56	52	43	14
Namibia	35	46	38	37	59	46	41	15
Botswana	35	46	38	37	58	45	41	16
Iraq	40	58	46	27	27	27	39	17
Gabon	26	67	40	30	50	38	39	18
Kenya	34	43	37	37	48	41	38	19
Tanzania	31	43	35	30	52	39	36	20
Ghana	21	50	30	33	64	46	36	21
Zambia	26	50	34	30	44	36	35	22
Iran	24	52	33	27	44	33	33	23
Cameroon	25	52	34	23	37	29	32	24
Uganda	21	39	27	30	50	38	31	25
Cote d'Ivoire	25	52	34	13	37	23	30	26
Nigeria	21	58	33	20	29	23	30	27
Angola	26	42	31	20	29	24	29	28
Mozambique	24	50	32	13	28	19	28	29
Sudan	19	54	30	20	43	29	30	30
Zimbabwe	21	44	28	23	43	31	29	31
Regional Average	35	54	41	37	52	43	42	

Scores out of 100, with 100 highest. Source: BMI

Iran Risk/Reward Index

Iran's business environment is rated 33.1 out of 100 in Q315, down from 41.5 in the previous quarter, according to **BMI's** Risk/Reward Index. Iran's position in the regional rankings declined two places in the regional rankings to 23rd out of 30 countries in the Middle East and Africa in Q315. Its overall score is considerably below the regional average of 41.7. Generally speaking, Iran benefits from a large and growing population, and relatively widespread access to healthcare services. However, its regulatory regime - including intellectual property (IP) rights and economic situation - is highly questionable. Consequently, the country performs below the regional average in terms of risk despite improvements in the political situation.

Rewards

Industry and Country Reward scores are weighted and combined to form the Rewards indicator. Iran's score of 21.4 is below the regional average, which stood at 26.7 for the quarter.

Industry Rewards: While Iran has low per capita pharmaceutical consumption in comparison with other markets in the region, the sheer size of its population will continue to stimulate the development of both pharmaceutical values and volumes. However, it is susceptible to shocks caused by funding shortfalls, exchange rate fluctuations and other one-off factors, such as natural disasters. In addition, the country has little foreign investment in the sector, with the pharmaceutical market further disadvantaged by government cost-containment measures. The patchy quality of primary care coverage continues to reduce patients' access to drugs and thus negatively affects the overall drug market's value and volume.

Country Rewards: Iran's score, which measures pensionable population, population growth and urbanisation, is slightly higher than the regional average. However, the score masks the prevalence of rural population, despite the fast-growing population numbers. Additionally, the country's ratio of pensionable to overall population is lower than in many of its more-developed Middle East and Africa peers.

Risks

Industry and Country Risks are weighted and combined to form the score for the Risks indicator. Iran's score is below the regional average (with its Country Risks situation considered as particularly problematic), indicating a substantial overall risk to potential returns for multinationals operating and wishing to operate in the country.

Industry Risks: Industry Risk refers to a subjective assessment of the country's intellectual property laws, policy and reimbursement regimes, as well as to the speed and efficiency of the approvals process. The local operating environment is considered negative from the point of view of foreign research-based companies, which is evidenced in the country's low score for this variable. A lack of product protection, high registration fees, counterfeiting and bias towards local generic producers, continue to dominate the landscape.

Country Risks: Iran faces the increased level of risk associated with continuities in policy direction, the strength and balance of the country's economy, and the spread of corruption, among other components. The key rationale for the country's score is the excessive bureaucracy and presence of corruption, as well as the unstable political situation and rising inflation. Currency fluctuations create challenges for importers and exporters with regard to pricing. In the meantime, healthcare will continue to be under-funded in many regions, despite considerable oil revenues flowing into the country.

Market Overview

Iran's pharmaceutical market is developing. Access to basic healthcare is widespread, reaching about 90% of the rural population and almost the entire urban population. The use of locally produced generic drugs is widespread, especially in the government healthcare sector. Furthermore, self-medication is common among the population, creating a strong (if not always legitimate) over-the-counter (OTC) drug market. **BMI** estimates that the total market was worth IRR60,704bn (USD2.35bn) in 2014, with OTC medicines accounting for around 10-15% of the market by value.

The Iranian Ministry of Health and Medical Education (MOHME) believes the country's import reliance in 2010 was around 4% in volume terms and 35% in value terms. Data from the Iranian DARU Journal of Pharmaceutical Sciences confirm **BMI**'s view that pharmaceutical imports as a proportion of total pharmaceutical sales have been increasing over the last decade. According to the publication, total finished pharmaceutical imports increased by 42% between 1997 and 2010, from USD15mn to USD1,226mn. The proportion of total pharmaceutical sales increased from 10% to 33%, while local production, forming the bulk of total pharmaceutical sales by value, increased at a slower pace, by 9.3% over the period from USD139mn to USD1,639mn, reducing its share of total sales from 90% to 66%.

Despite drug supply issues in recent years due to sanctions and exchange rate fluctuations, the outlook for Iran's domestic pharmaceutical sector has been more positive in recent months, with Deputy Minister of Health and Chairman of the Food and Drug Administration Rasul Dinarvand claiming in September 2014 that the drug supply crisis was over. He stated that medicine prices are now under control and customs clearance on imported medicine has resulted in an adequate supply.

The Iranian pharmaceutical sector is made up of 89 local drugmakers and 93 pharmaceutical importers. Given the large number of local drugmakers, with the top 10 accounting for approximately 45% of the total consumption of locally produced medicines, the domestic industry is in need of consolidation. By contrast, three pharmaceutical importers, Cobel, Akbarieh and Behestan Darou, hold more than 10% of the total market of imported medicines consumption, while the top 10 account for approximately 73% of the market.

Many previously imported pharmaceuticals are now produced locally, with domestic companies gaining a greater market share as a result of sanctions. Eight Iranian companies unveiled 12 newly produced drugs for the treatment of multiple sclerosis, cancer and diabetes in February 2015. Local companies manufacture sophisticated medicines using biotechnology and nanotechnology, with Sobhan Oncology producing seven nano-drugs. A total of 12 anti-cancer medicines were developed in Iran in 2014, making it unlike the

majority of emerging markets which are reliant on importing the majority of drugs for chronic diseases. Soha Pharmaceutical Company manufactures medicines against renal failure, with Tofigh Daru and Farabi Pharmaceutical among the numerous companies active in exporting from Iran.

The MoH is pro-domestic companies, and is restricting imports to support the local industry, limiting opportunities for foreign companies wishing to supply the market via imports. Iran's business environment remains unattractive to overseas investors, hampering inflows of foreign direct investment (FDI). Particular issues that resonate strongly in the pharmaceutical industry include a lack of intellectual property protection and strict government price controls. Additionally, Iran's law does not allow any FDI unless it enters the country through a joint venture or other corporate strategy (such as the establishment of a local office), which has been used by some pharmaceutical companies to gain market access. Indeed, in October 2014, India-based generic drugmaker Cipla signed an agreement with its existing Iranian distributor to set up a manufacturing facility in Iran, according to a stock market disclosure.

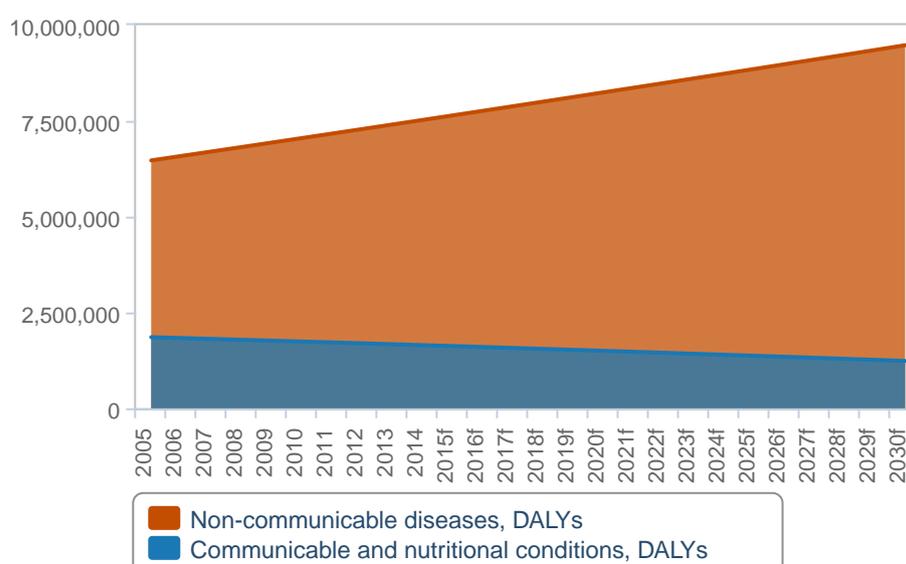
Industry Trends And Developments

Epidemiology

According to **BMI's Burden of Disease Database (BoDD)**, the number of disability-adjusted life years (DALYs) lost to disease or injury in Iran is expected to increase from around 8.7mn in 2010 to over 10.7mn by the end of 2030. Underlying this trend is the burden of non-communicable disease, which is expected to increase by an average of 1.5% year-on-year (y-o-y), due to an increasingly affluent and aging population. The burden of communicable disease (including conditions such as malaria and cholera) is expected to fall, due to improved healthcare.

Burden Of Disease Projection

(2005-2030)



f = BMI forecast. Source: National sources, BMI

The prevalence of respiratory diseases and cancers in Iran is increasing at a significant rate, according to the Tehran Times. **BMI** notes that the Iranian capital is exposed to higher risk factors than other regions. These include the geographical situation, climate and congestion, which all increase the levels of air pollution in the city. As none of these causes are likely to change within the short- to medium-term, we expect multinational drug firms that focus on respiratory related diseases to find Iran an attractive market to boost

revenues in the Middle East. This view is also supported by the fact that respiratory diseases are estimated by the World Bank to cause losses to the economy in excess of USD640mn annually, which is likely to prompt the authorities to deal with the issue.

During 2007-2008 the Behesht-e Zahra Organisation conducted a demographic study in Tehran to determine the scale of the problem. During this period, 762 people died from lung cancer in Tehran, while 291 people died from respiratory diseases. Over two-thirds of those dying from respiratory-related disease in the capital were men. A further 401 people died from lung cancer during 2008-2009, with more expected to be added to this number pending a consensus on figures.

Public awareness of the dangers that air pollution poses to health is increasing, although this is not entirely due to government intervention. As the incidence of asthma and other respiratory illnesses rises, physicians have begun advising patients not to venture outdoors during peak traffic periods and at midday during the summer. **BMI** believes that early diagnosis and management of respiratory diseases must also be encouraged to reduce the morbidity rate.

Additionally, diabetes is emerging as a public health issue. According to the December 2010 diabetes awareness survey across 10 countries in the Middle East and North Africa (Algeria, Egypt, Iran, Iraq, Jordan, Lebanon, Morocco, Saudi Arabia, Tunisia and the UAE), 40% of the respondents were at risk of developing diabetes. The survey found that over half of the people questioned were unaware of the medical repercussions of the disease, while 37% had never been screened for it. Novo Nordisk appointed Ipsos Emirates Health to conduct the survey as part of its contribution to World Diabetes Day 2010.

In December 2012, it was reported that a large-scale healthcare project in Iran, which has secured approval from the Iranian president, will be carried out in the near future, according to Iran's Nursing Council Chief Ghazanfar Mirzabeygi. Under the project, the nursing community will perform free-of-charge medical tests on about 50mn people aged 20 years and above. The tests will be carried out for extra weight, blood pressure and blood sugar concentration by about 40,000 nursing students and some 100,000 registered nurses within one month, Mirzabeygi added.

HIV/AIDS

Iran is a major transit route for narcotics coming from the neighbouring countries of Afghanistan and Pakistan but destined for Europe, Central Asia and the Gulf region. There are an estimated 2mn drug users in Iran, with around 200,000 said to be injecting themselves intravenously. Medical experts fear that the

country is facing an explosion of HIV/AIDS cases, with the government urgently focusing on the resources for the discovery of effective treatments to combat the disease.

In a positive development, the authorities are attempting to address the problem. Currently, around 1.2mn people are tested annually in Iran for HIV/AIDS. Testing includes those deemed high-risk or who travel frequently abroad. Patients receive ARVs free of charge, a policy that will be sustainable as long as the number of cases remains low. In early 2008, the government also began distributing a controversial IMOD (immuno-modulator drug) herbal remedy to AIDS patients.

The government has started a telephone counselling service and has distributed 10mn brochures on HIV. There are more than 154 sites for voluntary testing in the country and 600 sites for counselling. A television campaign aiming to raise awareness of the disease was recently launched. Iran also runs a programme of blood screening for HIV/AIDS, in an attempt to ensure safe blood transfusions.

Table: HIV/AIDS Prevalence In Iran

	Estimated number of HIV cases
Adults (15-49)	66,000
Women (15-49)	11,000
Estimated number of deaths due to AIDS	1,600

Source: UNAIDS Global AIDS Report 2006

Public Health appear to be having an effect, and HIV/AIDS rates among drug addicts in the country have fallen by more than 50% in a year, according to local press reports in 2009. The reasons for this reduction remain unclear, with some observers claiming that it is primarily due to greater attempts to control the amount of addicts. More recent strategies have included the expansion of disease reduction centres, increased medical and treatment services for patients and their families and greater social protection for the infected population.

Healthcare Sector

The Iranian government has invested substantially in the development of the healthcare system, with investments paving the way for an increase in the number of doctors and hospitals in the country, although quality issues have yet to be resolved. The government has attempted to improve public access to primary

and preventative care, particularly in the rural areas where more than 35% of the population reside. Since 2005, a rural insurance scheme has been implemented, which has led to significant falls in infant mortality among these at-risk groups. The measures have improved basic health indicators to some extent, and life expectancy has been rising steadily in recent years.

All Iranians are eligible for community-based preventive public health and limited curative health services, financed and provided through the primary healthcare network, which is funded entirely by the national government. This system was established to improve rural access to healthcare and reduce the gap between rural and urban health outcomes. Although the Social Security Organisation (SSO) guarantees a minimum level of care for those who meet their insurance obligations, it also gives added benefits to those who volunteer to pay higher premiums.

Medical students and employees do not have access to experienced doctors from Western countries, which negatively affects the quality of care. The health of the population is threatened by the unhygienic disposal of wastewater and sewage, along with the limited availability of clean water, especially in rural areas. Despite investments in healthcare, the infant mortality rate is estimated to be much higher than in the developed world.

Healthcare Spending

Iran's government committed around one-sixth of its budget to healthcare-related functions for the financial year April 2008-March 2009, according to the MOHME. Approximately IRR70trn (USD7.5bn) was used to fund the ministry health, government insurance schemes, public medical centres and medical universities.

This level of funding is expected to encourage growth already seen in the public hospital sector and to allow the expansion of healthcare in rural areas to continue. The improvement of Iran's per capita health indicators is further aided by sluggish population growth, of less than 1% per annum.

Absolute spending levels have risen steadily in recent years, despite government attempts to control costs. Nevertheless, the government accounts for a progressively smaller percentage of the overall spending on health (which fell to an estimated 37% in 2012, from some 45% in 2007) even though the country's private healthcare coverage remains fragmented. Although the private sector - including out-of-pocket spending - accounts for the majority of healthcare expenditure, private health insurance comprises only 2-3% of total expenditure.

Primary Care

Primary care is provided by clinics known as health houses, which employ community workers known as behvarzes. Tasks performed by the health houses include record keeping and data collection; public health education and promotion of community participation; antenatal, prenatal and postnatal care; care of children; family planning services; immunisation; and disease control services. The second and third levels in the hierarchy of the rural health network provide backup for the rural health houses and offer diagnostic and treatment services. These organisations also have urban counterparts.

The primary healthcare system relies on three components:

- Establishing a simple, but integrated, health information system.
- Establishing health houses in remote and sparsely populated villages.
- Staffing health houses with health workers recruited from local communities.

The expansion of the primary healthcare system has achieved remarkable results. Steps taken by the system have been responsible for reducing infant and child mortality, eradicating major infectious paediatric diseases and improving post-natal health. However, there are weaknesses in the system, and some facilities do not meet the required standards. Also, there is insufficient support from the institutions at the second and third tiers of the system, with salaries received by medical professionals similarly considered inadequate.

Secondary Care

In addition to the health houses, the country's largest healthcare delivery network is owned and run by the MOHME through its network of health establishments and medical schools. Other parallel organisations, such as Medical Service Insurance Organisation (MSIO), have been established to act as relief foundations, as well as insurance firms.

According to the census undertaken by the Statistical Centre of Iran in 2003, Iran had 730 medical establishments, of which 488 were directly affiliated and run by the MOHME, 120 were owned by the private sector and the rest belonged to other organisations such as the Social Security Organisation (SSO). Most private hospitals are better equipped than their public equivalents. The government has been planning to privatise some of the state-owned hospitals as the demand for private hospitals has increased and the occupancy rate of state-owned hospitals has decreased to about 56%.

In general terms, there is a need to improve consumer awareness of the importance of using pharmaceuticals more rationally and effectively, as around 8% of annual hospital admissions are thought to be a result of the misuse of medicines. In fact, according to 2010 statements made by the director of pharmaceutical affairs of Zanzan University of Medical Sciences, as many as 30% of patients treated for renal failure are suffering due to the incorrect or uncontrolled use of medicines, especially painkillers, which can have dramatic side-effects on the gastrointestinal system.

Medical researchers and public-health officials have warned that tightening of already-strict international economic sanctions against Iran is resulting in the shortage of certain medicines, vaccines and other key medical supplies in the country. There is a severe shortage of many medicines, including antibiotics, drugs for leukaemia and thalassaemia, which has resulted in deaths of several children and adults in early November 2013, according to Ali Gorji, a neuroscientist at the University of Münster, Germany. The shortage has particularly affected drugs and vaccines used for treating and protecting infants, as well as supplies for diagnostic equipment, due to which lives are being put at risk, Gorji added.

Table: Healthcare Resources (Iran 2009-2014)

	2009	2010	2011	2012	2013	2014
Hospitals, total	791	798	804	811	817	824
Hospitals, public	661	667	673	678	684	690
Hospitals, private	130	130	131	132	132	133
Hospitals, beds	119,733	120,840	121,957	123,084	124,222	125,370
Hospitals, beds, per '000 population	1.63	1.62	1.62	1.61	1.60	1.60

Source: BMI Espicom

Table: Healthcare Personnel (Iran 2009-2014)

	2009	2010	2011	2012	2013	2014
Physicians, total	66,429	67,663	68,948	70,281	71,648	73,030
Physician, per '000 population	0.90	0.91	0.91	0.92	0.93	0.93
Nurses, total	102,757	104,042	105,386	106,783	108,212	109,642
Nurses, per '000 population	1.40	1.40	1.40	1.40	1.40	1.40
Dentists, total	13,848	14,021	14,202	14,391	14,583	14,776
Dentists, per '000 population	0.19	0.19	0.19	0.19	0.19	0.19
Pharmacists, total	14,633	14,816	15,000	15,210	15,425	15,640

Healthcare Personnel (Iran 2009-2014) - Continued

	2009	2010	2011	2012	2013	2014
Pharmacists, per '000 population	0.20	0.20	0.20	0.20	0.20	0.20

Source: BMI Espicom

Table: Healthcare Activity (Iran 2009-2014)

	2009	2010	2011	2012	2013	2014
Public inpatient admissions, '000	4,375.81	4,521.33	4,673.63	4,832.68	4,997.75	5,167.58
Public inpatient admissions, per '000 population	59.50	60.72	61.96	63.23	64.53	65.85
Hospitals, average length of stay, days	4.5	4.5	4.4	4.4	4.3	4.3
Surgical procedures, '000	1,487.77	1,537.25	1,589.03	1,643.11	1,699.24	1,756.98
Outpatient visits, '000	293,186.44	304,887.65	317,186.70	330,093.16	343,566.10	357,528.05
Outpatient visits, per '000 population	3,986.60	4,094.52	4,205.37	4,319.21	4,436.13	4,556.23

Source: BMI Espicom

Healthcare Insurance

Iran has a compulsory health insurance system managed by the SSO. The public sector guarantees a minimum level of care for those who meet their insurance obligations but gives added benefits for those who volunteer to pay higher premiums.

Membership of the SSO is mandatory for all employed, who pay 7% of their salaries as premiums. These are mostly topped up by the employer, with a small proportion also provided by the government (3%). Self-employed citizens have to contribute voluntary premiums of around 15% of their income. Most private healthcare insurance is also operated by state-owned companies.

The SSO is the largest single purchaser of healthcare services in the country. The organisation provides direct coverage to insured people (including pensioners) through 67 hospitals and about 270 clinics. Indirect coverage is provided on contract with approximately 840 clinics and polyclinics, 670 hospitals and over 28,500 doctors and dentists. The insured people using those facilities pay a fraction of the cost, while the full cost of the treatment is borne by patients using facilities not contracted by the SSO.

The health insurance organisation encourages generic substitution, agreeing to pay the cost fixed at the level of the lowest-priced medicine using the same molecule, regardless of the actual price of different drugs. However, insurance covers only 70% of the pharmacy and 80% of the hospital value of products, and then only if included on the positive reimbursement list. Therefore, patients who wish to use imported drugs have to cover the difference, which can be significant and even unaffordable when higher-cost medicines are involved.

The government still provides approximately USD240mn in subsidies for drugs and infant milk per year. The medicine subsidies are primarily for older oncology drugs, plasma derivatives and multiple sclerosis products. Although some OTCs, including paracetamol, continue to be subsidised, local reports suggest that this is likely to change in the near future.

Low capacity and investment in public hospitals are the leading problems facing the state healthcare sector, as wealthier Iranians tend to opt for 'private' healthcare or travel abroad for treatment. Despite the fact that the government subsidises pharmaceutical production and drug imports, most households spend more than 19% of their healthcare expenditure on pharmaceuticals.

According to Jam-e-Jam reports from February 2010, the SSO owed IRR3,800bn (USD385mn) to the hospitals with which it held contracts. Additionally, reimbursements to pharmaceutical companies were also delayed, causing friction between the SSO and the industry. At the same time, SSO's outstanding liability to pharmacies was reported to be in the range of millions of US dollars. While some of those debts are likely to have been repaid since, their sheer size would have prevented full resolution in a timely fashion.

In March 2014, Iranian President Hassan Rouhani launched a medical insurance plan, called RouhaniCare, to insure five million of the 12mn Iranians who cannot afford premiums. The Financial Times reported Rouhani as saying: 'The first step will be taken in the next Iranian calendar year starting on March 21 2014 to gradually bring everyone under medical insurance coverage and lower people's share of medical cost.' Health experts have welcomed Rouhani's insurance plan, but say the high costs for patients have been compounded by the near bankruptcy of the country's 555 state hospitals, which provide most inpatient services

International Healthcare Collaboration

In June 2014, Syrian Health Minister, Saad Naif signed a contract with Iran on the supply of medicines, equipment and ambulances. The contract includes medicines, medical equipment and 50 ambulances, according to the Syrian Arab news agency. Syria recently concluded several agreements with Iranian and Belarusian companies to provide drug and medical supplies.

Iran and Oman expanded their bilateral cooperation in medicine and pharmaceuticals, according to a statement by Iran's Health Minister Seyed Hassan Hashemi during a meeting with his Omani counterpart Ahmad bin Muhammad bin Obeid Saidi in Tehran in April 2014. The two countries will also co-invest in the construction of a pharmaceutical factory in Oman, which will provide opportunities for Iranian investors, Hashemi added. The medicaments produced at the factory will be exported to the Gulf states. Hashemi clarified that Iran plans to promote private investment in hospital construction in Oman.

Traditional Herbal Remedies

Iran is stepping up its efforts to produce and export herbal medicines. The country exports 120 such products, which is a considerable advance on a decade ago, when there were only 10 exports in this area. All locally manufactured herbal products are completely non-synthetic. According to official estimates, herbal medicines have the potential to contribute as much as 30% to the pharmaceutical sector's exports. Currently, herbal medicines exports are valued at around USD30mn per annum.

Local newspaper Tehran Times reported, in April 2010, that Iranian exports to the Association of Southeast Asian Nations (ASEAN) increased by 31% y-o-y in the 12 months to the end of March 2010. According to the statistics from the Trade Promotion Organisation of Iran (TPOI), volumes reached 1.3mn tonnes, which was valued in excess of USD1bn. In addition to petrochemicals and citrus fruit, key exports to ASEAN included medicinal herbs.

The country operates a Traditional Medicines Research Centre, which is engaged in the development of the traditional herbal medicines sector in Iran, as well as promoting the industry abroad. In recent years, the country has made its mark on the international scene. The government is also planning to create links with various other research institutes operating in different Islamic countries.

According to the WHO, there are around 30 traditional herbal medicine producers in Iran. The country has significant potential in this field given its geographical and climatic diversity, with about 1,800 plants able

to be used for medicinal purposes. The government requires all herbal medicines to be manufactured to the standards applied to all pharmaceutical products.

In September 2011, Iran's President Mahmoud Ahmadinejad emphasised the high potential of different natural herbs for the treatment of different diseases, seeking a revival of traditional medicine during a meeting with WHO regional director Hassan Abdolrazzaq Jazayeri. Ahmadinejad said the country may import more drugs and medicines unless traditional medicines are revived. Iran's geographical diversity offers favourable conditions for the growth of more than 7,500 plant species, according to reports by Fars News Agency.

Research & Development

In Iran, only a few pharmaceutical companies have R&D capabilities. These are mainly aimed at developing new formulations and dosages of existing products, rather than creating original drugs. Firms in Iran are dependent on research institutes and universities for R&D-related activities. Even large enterprises in the pharmaceutical industry rely on research institutes for process development to manufacture generic drugs, which is a major limitation.

Iran's scientific community is not world-renowned for quality or impartiality. Indeed, the country topped a 90-country 'brain-drain' league table produced by the IMF in 2006. The study on which the table was based found that more than 150,000 educated young people leave Iran every year, creating a chronic shortage of skilled workers.

The country maintains three important facilities for disease research, namely the Pasteur Institute, the National Research Centre of Genetic Engineering and Biotechnology (NRCGEB) and the Razi Institute for Serum and Vaccines, which focuses on diseases affecting animals and humans. The NRCGEB's research into recombinant DNA technologies, genetic engineering and DNA vaccine production has the potential to be used to produce treatments for a number of pathogens.

Four basic materials required for the production of rare medicines have reportedly been developed and produced for the first time in Iran. The statement - cited by Fars News Agency - was made by the public relations official of the Pharmacology College of the Tehran University of Medical Sciences, Mansour Rastegarpanah. The Iranian government announced on March 31 2013 that the country's pharmaceutical research and production facilities produced the materials required for chemotherapy, pulmonary hypertension and blood coagulation medicines. The materials were sold to Iranian pharmaceutical firms after being developed, with the aim of entering the pharmaceutical industry, following the completion of

scientific and legal procedures, Rastegarpanah added. Iran, therefore, continues to be committed to its goal of self-sufficiency in terms of pharmaceutical demand, with this goal coming to the fore, especially in the light of international sanctions

Biotechnology

In early 2010, the MOHME announced that it is developing the country's biotechnology industry over the long term to ensure self-sufficiency in the pharmaceutical sector. This assertion is of particular relevance to high-value medicines, including cancer drugs and other complex therapies.

According to Iranian Deputy Health Minister for Research and Technology, Mostafa Ghanei, Iran is striving to be the biggest producer of biosimilars or follow-on biologics. The country reportedly already ranks first regionally and fifth in Asia in terms of biotechnology medicine manufacturing. In 2012, a report found that Iran was making significant advances in manufacturing biosimilars, referred to as biogeneric products in the country, with plans to start producing 24 additional biogeneric products drugs by the end of 2012.

Similarly, in January 2012, Payvand Iran News reported that the country's Ministry of Health and Pasteur Institute commenced a programme for the local development of a cervical cancer vaccine. The vaccine is expected to become available in Iran within the next three years. According to Iranian Deputy Health Minister for Research and Technology Mostafa Ghanei, Iran was expected to start domestic production of other vaccines by 2013, with products covering flu, rabies and haemophilus virus.

Ghanei was also quoted as saying that Iran 'would be the biggest producer of biosimilars or follow-on biologics in the next two years', with the country reportedly already ranking first regionally and fifth in Asia in terms of biotechnology medicine manufacturing. However, no progress has been reported in this area, while we also believe that the international sanctions have had a detrimental effect on the project.

Still, Iran's biotechnology and pharmaceutical industry has had to develop rapidly - largely because the trade embargo severely restricts its choice of trade partners. As it has a strong higher education system in place and several domestic biotech firms established, the country stands a realistic chance of advancing the sector. The ministry also said that in the last few years the country had developed and promoted biotechnology, particularly as the industry has been incorporated into the cancer care programme.

The MOHME said 95% of the drugs consumed in Iran are manufactured in the country, suggesting that its ambitious plans to become 100% self-reliant in four years may not be totally unrealistic, although the

figures are unlikely to be entirely reliable. Moreover, we believe Iran's unattractive regulatory environment is a major obstacle to such progress.

Intellectual property (IP) protection and similar laws are not strictly adhered to by drugmakers in the country, while proper pharmacovigilance over more complex medicines derived from biotechnology is either extremely elementary or totally non-existent. While the trade embargo limits the number of global markets to which the country's biotech firms can export, firms in Iran should be ensuring that international manufacturing regulations are met to maximise potential for overseas sales in the long run. According to government ministers, plans have been put in place to ensure the quality of domestically produced drugs.

However, while Iran's commitment to advance its manufacturing capabilities in the biotechnology sector will see the country maintain a strong position in this area in the region, we believe that domestic drugmakers underestimate the difficulty of developing and producing complex biosimilars against a backdrop of increasingly stringent regulations. Local biotechnology company Pooyesh Darou will struggle to contend with large global generic drug industry players like Sandoz - which is currently carrying out late-stage clinical trials for a biosimilar to Amgen's *Neulasta* (pegfilgrastim) in preparation for its patent expiry in 2015. Should the trial results yield a successful biosimilar, we expect Sandoz to continue to focus its marketing strategy on developed states. However, entrance into the Iranian market will occur in the medium- to- long term. The company already has an import presence through a biosimilar of Merck Serono's *Rebif*.

According to IRI Broadcasting, Pooyesh Darou, a leading biotechnology company in Iran and the Middle East, started to manufacture two new types of drugs - thrombolytic reteplase and neutropenia drug pegfilgrastim - in early 2013. The drugs were initially marketed as branded biologics in the US and EU markets. Pegfilgrastim was co-developed, produced and marketed as *Neulasta* by Amgen and as *Neulastim* by Roche, both of which are currently under patent. Reteplase was developed and produced as *Retavase* by Boehringer Mannheim, which has since been bought by Roche. The complexity of replicating the large, intricate structures of protein-based molecules, however, has meant that few biosimilars have entered the market since the patent expiration of reteplase.

International Biotechnology Collaborations

In December 2014, Iranian Minister of Health and Medical Education Hassan Hashemi and his Tanzanian counterpart Suleiman Mohammed Rashid signed a Memorandum of Understanding (MoU) in the field of health and medical cooperation. Hashemi stressed the importance of effective relationship and technology

transfer between the two countries in the health sector. Iran's private sector is willing to cooperate with and invest in the Tanzanian health industry, said Hashemi. 'Since 96% of Iran's drugs are produced domestically and are consumed by regional countries, we hope to distribute Iranian-made drugs across the African region,' said Hashemi (Mehrnews). Rashid urged Iranian investors and companies to cooperate in building a pharmaceuticals plant in the country.

Iran and Cuba have also agreed to cooperate in the field of biotechnology, with the latter planning to open a biotech plant in Tehran, which will predominantly manufacture vaccines. Cuba and Iran have entered into biotechnology agreements since the early 1990s. Cuba transferred the technology and necessary equipment for manufacture of the hepatitis B vaccine, erythropoietin (EPO), interferon and streptokinase, as well as a number of other biotechnology products to Iran, and also provided training for Iranian scientists. The state-controlled Pasteur Institute of Iran established its biotechnology department in 1993, the year of the first biotech accord between the two countries. In 1996, Cuba's Centre for Genetic Engineering and Biotechnology (CIGB) formed the joint venture firm Noavaran Tec Kish with the Pasteur Institute. The joint venture is valued at around USD60mn and, at the time, was considered one of the more advanced facilities of its kind in the Middle East.

Countries with less advanced pharmaceutical technologies are reportedly interested in Iran's know-how. To this end, in October 2012, Belarus was in official discussions with Iran over the possibility of purchasing patents and technology for biotechnology medications, according to statements made by Belarusian Deputy Healthcare Minister Gennady Godovalnikov. The pharmaceutical market of Iran is extremely promising as 97% of demand is met by medicines produced locally, Godovalnikov said. Of the 8,000 drugs Iran produces, about 1,000 are of vegetable origin, he added, and local factories in Iran are constructed in accordance with the global good manufacturing practice standards.

Clinical Trials

Iran does not have a domestic contract research organisation (CRO) to carry out clinical trials. Hospitals have small groups that take care of clinical trials, with about 178 studies currently ongoing across the country, according to ClinicalTrials.gov in November 2014. The promotion of CROs should provide opportunities for learning by attracting global drug firms to conduct trials in Iran and also help domestic firms to carry out multi-centre trials all over the country with centralised control.

Nevertheless, Iran does have a not-for-profit organisation for the registry of clinical trials, which is affiliated to the WHO. The registry's creation has been assisted by the MOHME. Its function is to provide public information about ongoing studies, increase public awareness of clinical trials in general and implement the mandatory registration prior to patient enrolment.

Regulatory Development

The main regulatory body in Iran is the Ministry of Health and Medical Education (MOHME), which operates a department exclusively responsible for medicines. All manufacturing, distribution and imports are supervised by the General Pharmaceuticals Bureau and require prior approval from the MOHME.

A local agent is required to register a product in Iran. If the imported drug is already included in the Iran National Formulary (INF), the import is only subject to the approval of the MOHME's accredited laboratories. Otherwise, the importer has to follow the process of getting the drug registered.

The following documents are required for product registration:

- Legalised authorisation letter
- Legalised Certificate of Pharmaceutical Product
- Legalised list of importing countries or free sale certificate
- Drug master file (for active pharmaceutical ingredients, or APIs), otherwise registration dossier
- Certificate of analysis (for APIs)
- Drug importing application form

The Consulate of Iran must certify the documents. These are then forwarded, together with the quality control certificate from the manufacturer of the imported batches to the MOHME. A specific commission then decides whether the product may be imported. Officially, registration takes up to one year. However, in reality, the process might take significantly longer.

Although the registration process might appear straightforward and the requirements might contain the basics of those stipulated in more developed markets, they are far from transparent and could hold many difficulties for foreign companies. The provision of a drug master file often poses a major problem. Producers are wary of supplying the MOHME with enough data to make copying possible.

At the same time, firms are unlikely to risk the application's success by providing insufficient information, which can act as a barrier to market entry. In the case of new and unregistered companies, the MOHME inspects the manufacturing facilities in order to evaluate its suitability in terms of good manufacturing practices (GMP). However, if the manufacturing facility holds accreditation from the US Food and Drug Administration (FDA) or the European Medicines Agency (EMA), then the GMP audit by the ministry will be waived.

The drug registration fee is quite high for the region, at USD6,000 per product. Imported drugs must display their Iran Registration Code (IRC) and have both English and Farsi on leaflets and packaging. The Farsi leaflet requires approval from the MOHME.

The National Drug Selection Council (NDSC) is responsible for approval of medicines based on their pharmacoeconomics. All drugs must be approved by the NDSC before being listed on the National Drug List (NDS). There were 2,400 drugs registered by the ministry of health as of 2008. Of these, 3,370 were locally produced, 465 were imported and 357 were herbal medicines.

However, around 50 were recently examined under a drug quality control programme, with the review board concluding that only three quarters met the required standards. Clearly, this is one area that needs to be improved.

Registration Of Imports

All drug imports need prior approval from the MOHME. The first batch of an imported drug must pass the batch release process by the Quality Control Laboratory of the MOHME before the product can be legally distributed. Further batches are also subject to random testing for importation.

In the past, all drug imports were undertaken via four state-owned government companies, while distribution within Iran was via six government firms. In total, there were only around 100 products that were imported by multinational companies. In more recent years, the rules have been relaxed, with drugs now also imported through a local office. Furthermore, all state-owned companies that import medicines were required to be privatised or terminate their activities by March 2007, with the development likely to encourage the eventual privatisation of the pharmaceutical supply chain.

Taxes on domestically-produced drugs are high. Previously, import duty was 90% for products that also have a local manufacturer. However, in March 2008, this was reduced to 65%. In addition, there is a 4% customs duty for all imported drugs. The importing company must also assign a technical supervisor, who is responsible for all technical and formal aspects of drug registration and importation and must ensure adherence to good storage practice (GSP) and good distribution practice standards.

Intellectual Property Regime

Little patent legislation exists in the country, given the basic nature of the market, which acts as a major deterrent to market entry. According to Article 28 of the Law of Registration of Marks and Patents in Iran, pharmaceutical formulae and compounds are not patentable, but a patent may be filed for processes related to the manufacture of pharmaceuticals. However, according to specially devised legislation, pharmaceutical products - whether produced in Iran or imported - are required to have a registered trademark.

Iran is presently seeking WTO membership, which would improve its IP climate, although it also requires economic liberalisation. The country would have to discard its protectionist trade policies and review its intellectual property laws, which contravene the terms of the WTO's Trade Related Aspects of Intellectual Property Rights (TRIPS) agreement. This is likely to put production of unauthorised generic medicines under pressure.

However, Iran's WTO membership is unlikely to be achieved within the coming five years at least, given the magnitude of the current political obstacles. In late 2009, the Iranian commerce minister said that the country would join the organisation by 2017, provided political obstacles were removed. In the meantime, Iran remains outside the list of countries featuring in the annual Special 301 submission by the Pharmaceutical Research and Manufacturers of America (PhRMA) to the Office of the US Trade Representative (USTR). This is due to its lack of strategic importance as a pharmaceutical market for US companies, rather than due to the high level of IP protection in the country.

Generic drugs have traditionally been encouraged in Iran, and until recently, drugs could be registered only under their generic name as opposed to their brand name. However, Iran has recently significantly changed its policy on generic medicines. According to the National Pharmaceutical Scheme, all medicines are required to be distributed under a 'special generic system'.

There are four approval tracks based on the number of licensed producers of the product. Drugs on the NDL that do not currently have a local producer are able to apply for Track 1 (the fastest track). It generally takes four months to review the dossier for this track. Registration time for other tracks ranges from six to 24 months, depending on the number of licence-holders for the product.

Counterfeit Medicines

Counterfeit medicines also pose a problem in Iran. It is estimated that illegal, smuggled and fake drugs are worth more than twice the value of legitimate domestic production, though the definition of illegal is open to interpretation. According to the Iranian Pharmacists Society, fake drugs worth between USD200mn and USD250mn are imported into the country annually. The Society claims that the value of fake exports stands at around the same figure. As well as posing a significant health risk to the population, this trade further discourages foreign drugmakers from investing in the country.

Measures such as checks on imported goods carried out by Iran's Standards and Industrial Research Institute (ISIRI) will help reduce the number of counterfeit drugs circulating in the country, as well as cutting down on the quantity of damaged or sub-standard medicines entering Iran. In 2004, Iran set up a specialised office belonging to the general prosecutor, with the aim of handling criminal cases relating to trademark infringements more efficiently. The office has given companies much greater opportunity to enforce their rights against counterfeiting and forgery, and is able to collect and secure evidence against alleged offenders within a few days of the complaint.

Currently, under Iranian law, it is possible to take criminal action against counterfeiters under Articles 529 and 530 of the country's penal code. Anyone who is found to have committed forgery or who uses a forged trademark is eligible - in addition to paying damages - to be imprisoned for a period between three months and two years. A complete criminal prosecution usually takes around one and a half years.

However, some experts in the country believe that the price of medicines needs to be lower in order to discourage pharmaceutical trafficking. Other suggestions for reducing the size of the problem include the proposal that insurance companies pay the difference between the set price and the cost to the consumer. Officials are currently in talks with insurance companies over the establishment of such a price setting mechanism.

Nevertheless, a lack of IP accords and poor enforcement remain prime reasons for the counterfeit trade, while widespread poverty means that the demand for low cost treatments is high. Patented and prescription drugs remain the most commonly counterfeited drugs as they offer the highest margins.

Pricing And Reimbursement

The pricing of pharmaceuticals in Iran is handled by the Pricing Commission, which operates under the Organisation for Supporting Consumers and Producers' Rights and the MOHME. Prices are set according to

the expenses incurred by producers or importers. All foreign-made pharmaceuticals have a 4% tax imposed on them, while those that are manufactured locally incur an additional 65% levy.

The Pricing Commission makes a decision regarding the expenses incurred and the prices are fixed under the mark-top system, which takes the upper range of cost into consideration. Since most of the domestically produced medicines are generic, they are priced according to expense analysis, although the commission often negotiates with the producer or importer to settle the price. The commission also dispenses subsidies in order to protect the interests of producers and importers. Currently, the commission dispenses subsidies only to importers, mainly impacting comparatively hi-tech medicines.

Essential drug production is centralised. Essential drugs are officially estimated to reach more than 90% of the population. Drugs are subsidised by the government, and those covered by health insurance (around 80-85% of the population) have to pay only 30% of drug costs. However, the Iranian Pharmaceutical Association, which represents drug retailers, believes that payments by patients for medicines are too high and should be reduced.

According to a report authored by Dr Akbar Abdollahiasl from the MOHME for the WHO, the average mark-up for locally manufactured generic drugs is 29-37%, including an IRR5,000 (USD0.5) dispensing fee charged by pharmacists regardless of drug price. However, the mark-up for imported pharmaceuticals ranges between 63 and 174%, although the study admitted that it did not have a sufficiently large sample size to make a reliable prediction of average mark-up value.

Pricing And Reimbursement Developments

The exchange rate has been a major factor affecting drug supply. In July 2013, Iran raised the prices of its domestically manufactured drugs by 40% and that of imported drugs by 90%. The move comes after the increase in the exchange rate of the US dollar, which the country uses for importing raw materials. The government earlier allocated the US dollar at the official exchange rate of IRR12,260 for the import of drugs but now the rate has gone up to IRR24,000.

Consumers may also soon be forced to share a greater burden for drug costs, as the MOHME is debating whether to remove OTCs from the reimbursement list. It is likely that the MOHME will use the funds currently spent on OTCs to finance more important medicines that are currently not covered. However, no progress has been reported in either direction, although we expect that overall accessibility of OTCs - both in the public and private spheres - has been significantly worsened by the international sanctions.

Drug availability in remote rural areas of the country can also be problematic, with pharmacies in these areas often suffering shortages. Shortages for more sophisticated medicines became common, as many Western companies chose not to do business in Iran given the challenging operating environment. Given the more basic nature of domestic manufacturers, the shortages were unable to be accounted for by local companies. Shortages were reported for multiple sclerosis drugs *CinnoVex* (interferon-beta) and *Extavia* (interferon-beta 1b), marketed by CinnaGen and Novartis, respectively. There were also noted deficiencies of cancer treatments *Erbitux* (cetuximab), marketed by Bristol-Myers Squibb in the US and Canada and Merck KGaA elsewhere, and *Remicade* (infliximab), marketed by Schering-Plough (a subsidiary of Merck & Co) outside of the US, Japan and China.

In general terms, there is a need to improve consumer awareness of the need to use pharmaceuticals more rationally and effectively. Around 8% of annual hospital admissions are thought to be a result of the misuse of medicines.

Competitive Landscape

Pharmaceutical Sector

Iran has more than 56 pharmaceutical plants, with an equal number in the dependent industries such as production of raw materials and manufacturing of packaging devices. Iran also boasts around 30 producers of herbal medicines. Pharmaceutical companies in Iran are mainly focused on the production of generic medicines and copies of foreign products. The largest drugmaker in Iran is currently Darou Pakhsh Pharmaceutical Mfg.

The Iranian pharmaceutical sector is made up of 89 local drugmakers and 93 pharmaceutical importers. Given the large number of local drugmakers, with the top 10 only accounting for approximately 45% of the total consumption of locally produced medicines, the domestic industry is in need of consolidation. By contrast, three pharmaceutical importers, Cobel, Akbarieh and Behestan Darou, hold more than 10% of the total market of imported medicines consumption, while the top 10 account for approximately 73% of the market. Given their relative dominance, **BMI** believes Cobel, Akbarieh and Behestan Darou stand to benefit the most from increased import reliance and will eliminate smaller players from the market.

Local production satisfies more than 90% of the local demand in volume terms, but a declining proportion in value (under 65%). Moreover, around 50% of all raw ingredients for pharmaceutical production by local companies are imported. In 2008, some 31.3mn units of pharmaceuticals were sold in Iran, in contrast to under 7mn consumed two decades earlier. However, by international standards, its pharmaceutical manufacturing business is still a small player, with its sales reaching USD79mn in the year ending March 2008, according to the Tehran Stock Exchange (TSE).

Since the Islamic revolution, drugs have been produced and distributed by state-owned companies and supplied to consumers at subsidised prices. New drug development is virtually absent, owing to the local industry's limited R&D capabilities. Nevertheless, Iran has one of the most advanced biotech industries in the early developing world, which could help the market to develop in the long term. The country reportedly ranks first regionally and fifth in Asia in terms of biotechnology medicine manufacturing.

Iranian pharmaceutical producers are increasingly forming joint ventures with foreign players in order to enter overseas markets for the production of specific drugs. Meanwhile, the authorities are keen to invest in biotechnology and other leading areas of research, as well as to attract foreign players through contract manufacturing and similar ventures. The MOHME has also encouraged multinational drug makers to set up manufacturing units in Iran, either independently or in partnership with local firms. In order to persuade

foreign firms to invest, MOHME has stressed that Iran is an attractive contract-manufacturing location, due to its low labour and energy costs.

The direct presence of multinational pharmaceutical companies in Iran is minimal; however, as relations with the West improve, the willingness of multinational drugmakers to invest in Iran is likely to increase. Novartis, Roche, Boehringer Ingelheim and Sanofi are all present through partnerships with domestic drugmakers. Both GlaxoSmithKline and Novo Nordisk are reportedly in the process of establishing manufacturing units in the country. As sanctions are eased, the willingness of innovative drugmakers to do business in Iran will improve.

Indeed, in December 2013 the Tehran Times reported that several multinational drugmakers were considering investments in Iran following a thaw in relations over the country's nuclear program. German pharmaceutical major Merck is considering partnering an Iranian drugmaker to manufacture drugs in the country. French drugmaker Sanofi, and German technology and service giant Bosch are also assessing whether to tap into pharmaceutical production opportunities in Iran according to the report. However, we stress that the political situation remains challenging and until issues are resolved, multinationals will largely remain wary of Iran.

Nevertheless, more sophisticated medicines remain sourced from abroad and sometimes in short supply. Drug shortages for more sophisticated medicines have become common, as many Western companies chose not to do business in Iran given the challenging operating environment. Given the more basic nature of domestic manufacturers, the shortages were unable to be accounted for by local companies. Shortages were reported for multiple sclerosis drugs *CinnoVex* (interferon-beta) and *Extavia* (interferon-beta 1b), marketed by CinnaGen and Novartis, respectively. There were also noted deficiencies of cancer treatments *Erbix* (cetuximab), marketed by Bristol-Myers Squibb in the US and Canada and Merck KGaA elsewhere, and *Remicade* (infliximab), marketed by Schering-Plough (a subsidiary of Merck & Co) outside of the US, Japan and China

The presence of multinationals is minimal, although GlaxoSmithKline, Roche and Novo Nordisk have been reported to be in the process of establishing manufacturing units in the country over the past few years. However, no concrete developments in this area have been reported for months, which is unsurprising given the international stances against the country's political agenda. Although US companies are officially boycotting trade with Iran, industry sources claim that they are increasing their presence and marketing activities in the country through their European subsidiaries.

The Iranian pharmaceutical market clearly presents a difficult proposition for multinationals, largely as a result of restrictive government controls. The regulatory system currently operates firmly in favour of the local industry, while areas such as patent protection remain inadequate by international standards.

The most promising strategy for local involvement in Iran's pharmaceutical industry appears to be through a tie-up with a domestic manufacturer. Indeed, in October 2014, India-based generic drugmaker Cipla signed an agreement with its existing Iranian distributor to set up a manufacturing facility in Iran, according to a stock market disclosure. The Indian pharmaceutical company will invest INR2.25bn (USD36.5mn) for a 75% stake holding in the proposed unit. Its planned contribution over the next three years includes the supply of equipment, machinery and technical expertise to the manufacturing facility.

There is a strict import regime in Iran, in addition to a 65% import tax on imported drugs when locally produced alternatives are available, and a 4% customs duty for all imported drugs. Setting up a local manufacturing facility in Iran will offer Cipla a route around these high tax rates and difficult import regime. A manufacturing facility will allow the company to avoid the implications of the current sanctions in Iran, which have badly hit medicine imports into the country and resulted in drug shortages. Sanctions against Iranian banks and obstacles to transfer money to and from the country have had major implications for the importation of medicines. Having a local presence in the country will allow Cipla to better navigate issues should sanctions continue over the long-term.

Generic Drugmakers

Table: Leading Drug Manufacturers, Iranian Year To March 20, 2009

Rank	Company	Estimated revenue in Iran (USDmn)
1	Darou Pakhsh	75
2	Farabi	70
3	Zahravi	60
4	Exir	50
5	Pars Darou	45
6	Alborz Darou	37
7	Jaber Egn Hayan	33
8	Pharmieco	30
9	Tehran Shimi	29

Leading Drug Manufacturers, Iranian Year To March 20, 2009 - Continued

Rank	Company	Estimated revenue in Iran (USDmn)
10	Sina Darou	25

Source: Local news sources, TSE, BMI

Traditionally, Iranian government policy has supported self-sufficiency in the production of medicines. By volume, Iran produces around 97% of its medicines domestically while about 50% of the necessary raw materials for producing those medicines are imported. This reflects a marked increase in domestic production, as only 25% of drugs used in the country were produced domestically before the 1979 Islamic Revolution.

To date, the sector has been distinguished by its under-investment in R&D, poor intellectual property (IP) protection and isolation from global scientific developments. This has resulted in the production capabilities of the local industry falling short of the state's medical needs. Therefore, some foreign investment is now required for the development of the local pharmaceutical sector. Local production by multinational companies is permitted under licence in Iran, as is contract manufacturing.

Fifty-five companies meet over 95% of the country's needs for medicines, although many of the formulations are basic, and the local industry lacks the expertise to produce more high-tech treatments. However, domestic drug production is gradually expanding, with the Iranian authorities recently granting manufacturing licences for 20 vaccines and sera products to local private companies. Iran's improving manufacturing capabilities are evidenced by the announcement from Dinarvand in January 2015 that 12 types of anti-cancer drugs will be produced in Iran within two months that were previously imported. Multiple sclerosis drugs *Tecfidera* (dimethyl fumarate) and *CinnoVex* are also now produced in Iran, according to scientific secretary of the 11th International MS Congress, Shekoofeh Alaie.

The exchange rate has been a major factor affecting drug supply and there have been isolated reports of drug shortages despite attempts to meet domestic demand internally. In July 2013, Iran raised the prices of its domestically manufactured drugs by 40% and that of imported drugs by 90%. The move came after the increase in the exchange rate of the US dollar, which the country uses for importing raw materials. The government earlier allocated the US dollar at the official exchange rate of IRR12,260 for the import of drugs but now the rate has gone up to IRR24,000.

In recent years, Iranian pharmaceutical companies have produced versions of well known drugs domestically. Iran will open a production line for branded generic drugs licensed by European and US companies, according to Press TV in May 2015. The plant, located about 100km southwest of Tehran, was built with an investment of USD8mn, according to Behestan Pharmaceutical Company's CEO Mehdi Balochestani. The plant will initially produce 12 brands of drugs for treatment of diabetes, neurological diseases, inflammations and prostates. The manufactured drugs are expected to be on pharmacy shelves in the coming two months, Balochestani noted. Five more drugs for special medical conditions will be added to the list in the next five years. 'The products will be available under insurance coverage with better quality and a 10% price discount,' Balochestani said (Press TV).

Glatiramer acetate, an immunomodulator drug used for the treatment multiple sclerosis (MS) has been produced locally since 2012. In 2013, the Fars News Agency, citing Haleh Hamedifar, manager of an Iranian drug manufacturing company, reported that Iran would begin exporting its domestically manufactured MS medication to Russia, Armenia and Syria from February 2013. While the drug is registered in Syria, Armenia and Russia, other countries have also requested the Iran-made MS drug, Hamedifar said.

In October 2013, Iranian drugmaker, Osvah Pharmaceutical Company launched the production line of active pharmaceutical ingredient fingolimod, according to local news source Khabar Online. Fingolimod is an oral medication for the treatment of MS. The drug is a copy of Gilenya, produced by Novartis, which reached blockbuster status in 2012, when its global sales reached USD1.2bn.

Other local players appear to be targeting foreign markets. Farabi Pharmaceutical Company announced plans to launch its products in Oman in January 2015. The company manufactures 90 antibiotics and non-antibiotics items, used to treat mental, cardiovascular and digestive diseases, according to Ahmad Ali Sharifani, marketing and sales manager of Farabi.

Similarly, in December 2012, Head of Iran's Razi Vaccine and Serum Research Institute (RVSRI) Hadi Famil Qadakchi was reported to have announced that Iran is ready to export vaccines to Ukraine. These vaccines will assist in prevention of foot-and-mouth disease or brucellosis in Ukraine, Qadakchi said in a meeting with Ukraine's Deputy Minister of Agriculture and Food, Alexander Vasilyevich.

In November 2012, the US government eased sanctions on the sale of medicines and medical supplies to Iran. The move came after Iran protested that the sanctions imposed by the US are harming its ordinary citizens. The sanctions have resulted in the shortage of medicines for diseases such as haemophilia, cancer and MS, according to Fatemeh Hashemi, the head of the Charity Foundation for Special Diseases.

A month later, India started seeking opportunities to export additional pharmaceuticals to Iran amid sanctions imposed by the UN Security Council. In this context, a large Indian business delegation visited Iran in mid-December 2012 to explore business opportunities, particularly with a view to identifying the demand for several drugs in Iran, which had traditionally been purchased as Active Pharmaceutical Ingredients (APIs) or bulk drugs from Europe. The delegation visited Iran under the government's marketing development activity (MDA) scheme. India recorded a marginal increase of USD1mn in bulk drug exports to Iran during FY11/12. The two countries have also reached an accord to make the Indian rupee the official currency for trade. India's UCO Bank will serve as the official bank for transactions in pharmaceutical exports in the future. By early January 2013, Indian pharmaceutical companies Ranbaxy Laboratories, Cipla, Glenmark and Ind-Swift Laboratories were reported to have agreed to supply lifesaving drugs to Iran.

Iran's Bayer Aflak Pharmaceutical Factories Company commenced commercial production of veterinary medicines in June 2014, according to Fars News Agency. The plant is capable of manufacturing veterinary penicillin, syrup and sterile ointment. Eventually, the company aims to also produce human medications. The plant's second phase of development, which will enable it to manufacture human medicines, is around 40% complete. The plant is expected to eventually have 12 production lines for a variety of medicines.

Pharmaceutical Distribution

Until the early 2000s, the government was responsible for wholesale activities in Iran through six state-owned firms. The sector has since been liberalised. Leading distributors include Darou Pakhsh, which reportedly controls 25% of the market, Darou Gostar Razi, Pakhsh Razi and Pakhsh Hedjrat.

About 70 companies are engaged in importing activities, with their number growing in recent years. Leading importers include Cobel Darou, Behestan Darou and Akbarieh. Importers' and distributors' mark-up margins are 10-13% each, with retail pharmacies charging an additional 15%, on average.

Hospitals in Iran are facing severe drug shortages due to a series of unilateral sanctions imposed by the US, the EU and their allies. These sanctions are indirectly affecting Iran's supply of medicines. Although countries, including the US, have not banned imports of medicines to Iran, they now require exporters to apply for a special licence. Other sanctions have made it impossible to transfer money through banks, indirectly jeopardising the health and lives of several Iranians. The sanctions were imposed as the EU, the US and other allies alleged Iran is pursuing non-civilian objectives in its nuclear energy programme.

The final straw for pharmaceutical importers, it seems, was the blacklisting of the Tejarat, the third-largest bank in Iran, in January 2012. This was the last remaining legal route for financial transactions with the

country. This means drugmakers have been able to trade with Iranian companies under a humanitarian licence but they have been unable to receive payments or repatriate their earnings. 'Everything from aspirin to multivitamins, you name it, it's all jammed up,' said Cari Stinebower, an international trade lawyer with Crowell & Moring, in an interview with Reuters.

The Financial Times reported that the US Treasury's Office of Foreign Assets Control (OFAC) has made the commercial exporting or re-exporting of medicine to Iran subject to licensing requirements. However, even companies with a licence have reported problems. Importers said that, despite resorting to various, more expensive financial channels, such as changing from one European bank to another or using middlemen and unofficial transactions, medicines do not arrive on time or in sufficient quantities.

In fact, one importer said that, despite having a licence from OFAC, imports have dropped by more than half and it pays much more than before. Another importer said that the exemption of medicines from sanctions happens only in theory as international banks do not accept Iran's money for fear of facing US punishment, even though importing essential medicines was exempt from the financial sanctions in June 2012.

Representatives from US drugmakers Merck & Co and Pfizer have spoken to Reuters and reported problems in getting paid. Both companies have reiterated their commitment to continue to supply goods in the difficult economic climate. However, compared with European drugmakers, US drugmakers' exposure to Iran's pharmaceutical market is relatively small. The US was the 10th largest exporter of drugs to Iran and only accounted for 2.2% of total pharmaceutical imports in 2010.

European drugmakers, on the other hand, are likely to need to deal in larger sums and will, therefore, find it even harder to extract money from the country. The companies that will suffer most are the SMEs that do not have the capital to absorb the cash flow problems.

Table: Leading Distributors, Iranian Year To March 20 2008

Rank	Company
1	Darou Pakhsh
2	Pakhsh Razi
3	Pakhsh Hedjrat
4	Pakhsh Ferdous
5	Pakhsh Alborz
6	Pakhsh Ghasem
7	Darou Gostar Razi
8	Darou Behdasht Shafa Arad
9	Armaghan Darou
10	Mahya Darou

Source: Local news sources, BMI

Pharmaceutical Retail Sector

In 2007, there were 7,400 pharmacies operating in the country, of which 650 operated 24 hours a day. According to local sources, the number of pharmacies is currently in the region of 9,000.

It is estimated that about 150 pharmacies are still needed in deprived areas, and it is hoped that fresh pharmacy graduates will be in a position to fill the gap. Also, a number of pharmacies lack certain pharmaceutical products. This can be explained by recent laws, which oblige state hospitals to function as financially independent entities. As a result, many institutions are indebted to pharmaceutical companies, which have subsequently stopped supplying them with medicines.

More recently, Western sanctions imposed on Iran's nuclear programme have indirectly driven up the cost of drugs and treatment in the country. The sanctions have limited regular supplies to hospitals and pharmacies, which in turn has helped black market pharmaceutical peddlers to flourish across the country. In Iran's slumping economy and elevated inflation, the cost of certain imported medicines and supplies has almost doubled. Although the sanctions do not block medicine and humanitarian supplies, damage from the sanctions is felt at almost every level of Iranian healthcare.

Company Profile

Amin Pharmaceutical Company

- Strengths**
- Product portfolio including both branded and generic medicines.
 - Some indigenous R&D.
 - One of the leading local producers of pharmaceuticals.
- Weaknesses**
- The company's domestic market growth potential is restricted by the low spending capacity of Iran's population.
 - Around half of raw materials used in local production have to be imported.
 - The company's growth is limited by the basic nature of its output, with it unable to compete in more hi-tech product markets.
- Opportunities**
- Domestic market competition is minimal, with major foreign company representation virtually non-existent.
 - Government push for self sufficiency in medicine production.
 - Large population and low drug consumption is providing considerable scope for expansion.
 - Opportunities for exports within the region.
- Threats**
- Unstable trade relationship with the West will potentially have a negative impact on the company's growth potential.
 - Rampant inflation is hampering the company's ability to make future purchases of raw materials from abroad.
 - Underdevelopment of the country's healthcare system is continuing to threaten domestic market potential.
-
-

Company Overview Established in 1984 and producing medicines since 1990, Amin is a publicly listed manufacturer of around 90 ethical drugs, of both branded and generic varieties, as well as some nutritional supplements, such as B-complex and glucosamine sulphate. The major shareholders in the company are Kowsar Pharmaceutical Company and Pars Darou.

Currently, the company employs some 260 staff in discovery, development and marketing. Its key area of expertise is drug and supplement formulation. Of 88 pharmaceutical companies operating in Iran, Amin reports that it is the 21st largest in terms of revenue and 17th in terms of production.

Strategy The company produces a variety of its own pharmaceuticals, while also working under licence for other players. The company has an in-house R&D team, working mostly on new formulations and dosages of existing medicines and bioavailability. Amin has the capacity to produce various formulations of medicines, including syrups, capsules and tablets. Its products belong to a number of therapeutic categories, from cardiovascular and central nervous system to herbal agents.

Developments **2007/2008**

Amin Pharma has been listed on the Tehran Stock Exchange since 1996. In more recent years, the company achieved ISO 9001 standard (in 2008) and the OHSAS (Occupational Health and Safety Advisory Services) certification in safety and professional health (in 2007).

Company Details

- Amin Pharmaceutical Co
- 5 Niam St
Shariaati Ave

Tehran

Iran
- Tel: +98 335 328 0173
- Website: www.aminpharma.com

Caspian Tamin Pharmaceutical Company

Strengths

- One of the leading local drug companies.
- Some indigenous R&D.
- Strong export portfolio.

Weaknesses

- Iran's underdeveloped healthcare system.
- The company's domestic market growth potential is restricted by the low spending capacity of Iran's population.
- Around half of raw materials used in local production have to be imported.
- The company's growth is limited by the basic nature of its output, as it is unable to compete in more hi-tech product markets.

Opportunities

- Domestic market competition is minimal, with major foreign company representation virtually non-existent.
- Large population and low drug consumption is providing considerable scope for expansion.
- Opportunities to further increase European sales, given the rising demand for generic medicines there.
- Recent addition of the drug IMOD to the government's AIDS/HIV programme, despite the lack of scientific proof.

- Threats**
- Unstable trade relationship with the West will potentially have a negative impact on the company's growth potential.
 - Underdevelopment of the country's healthcare system is continuing to threaten domestic market potential.
 - Rampant inflation and currency fluctuations are hampering the company's ability to make future purchases of raw materials from abroad.
-

Company Overview The Iran Pharmaceutical Development & Investment Company (IPDIC), established in 1983, is now known as Caspian Tamin, as an affiliate of the Tamin Pharmaceutical Investment Co (TPICO). Tamin is a private joint-stock company owned by the Iranian SSO (74.5%) and the Iran Social Security Investment Company (ISSIC) (25.5%).

As a holding company, Tamin also assumes managerial and supervisory responsibilities for its affiliated companies Pars Darou, Atra, Shivin Daron, Antibiotics Sazi Iran Company (ASICO), Hedjrat Distribution Company and Farabi Pharmaceuticals, which manufacture antibiotics such as amoxicillin, ampicillin and cloxacillin. Together with the Iran SSO, Farabi is one of two main shareholders of antibiotics manufacturer ASICO.

The company has a production plant, the Sterile Pharmaceutical Laboratory, located on Rasht Industrial Estate in the Guilan province near the Caspian Sea. It produces various pharmaceutical dosage forms such as small volume parenterals (ampoules), creams, ointments, gels, syrups and bulk solids. Development of other divisions, such as freeze-dried and liquid vials, is under process. The plant is an affiliate of TPICO, the country's leading pharmaceutical holding company.

The company's portfolio comprises 89 products, most of which are exported. Fifteen products are manufactured exclusively by Caspian Tamin.

Strategy In order to improve its global operations, the company is looking for cooperation with foreign drug manufacturers, such as the local formulation of drugs under licence. Currently, the company is in the registration process for products in a number of markets including Sri Lanka, Uzbekistan, Kazakhstan, Russia, Ukraine, Egypt, Ethiopia, Philippines, Vietnam and Yemen. The company also recently exported 500,000 ampoules of anti-convulsive drug phenytoin to Cuba, becoming the first Iranian drug maker to export products to Cuba.

Developments **2013**

In April 2013, Caspian Tamin launched a new product, *Sodobica* (sodium bicarbonate 8.4% ampoule) into the Iranian market.

2008

In 2008, Caspian Tamin launched two new products - *Sodobica* (sodium bicarbonate) and *Ipocort* (hydrocortisone). By the end of September 2008, it also added *Ranica* (ranitidine), *Lignodic-D* (lidocaine decstroze), *Ipacalcin* (calcionin), *Pamidat* (pamidronate) and *Andron* (testosterone) to its portfolio.

Also in 2008, Iran's Ministry of Health announced that it would begin reimbursing Tamin's HIV/AIDS medicine *IMOD* (immuno-modulator drug). Controversially, *IMOD* is a herbal remedy without proof of efficacy to international scientific standards.

Company Details

- Caspian Tamin
- 7 Beastoon Ave
Dr Fatemi Sq
PO Box 14155-3333
Tehran
14316
Iran
- Tel: +98 21 889 65323
- Website: www.caspiantamin.com

Darou Pakhsh

- Strengths**
- Sales expanded beyond the domestic market, with exports to 20 countries.
 - Strong domestic infrastructure with 10 different drug companies in Iran.
 - Well placed to remain the leading pharmaceutical company in the country.
 - Some indigenous R&D.
- Weaknesses**
- The company's domestic market growth potential restricted by the low spending capacity of Iran's population.
 - Around half of raw materials used in local production have to be imported.
 - Currency fluctuations make it challenging for company to compete in export markets.
- Opportunities**
- Joint venture with Western company Biotest to expand its domestic market presence.
 - Domestic market competition minimal, with major foreign company representation virtually non-existent.
 - Large population and low drug consumption providing considerable scope for expansion.
 - Development of a new cancer drug with researchers from the University of Tehran, which is reported to be in the final stages of clinical trials.
- Threats**
- Unstable trade relationship with the West will potentially have a negative impact on the company's growth potential.
 - Underdevelopment of the country's healthcare system is continuing to threaten domestic market potential.
 - Rampant inflation is hampering the company's ability to make future purchases of raw materials from abroad and is eroding its pharmaceutical market value.
-
-

Company Overview Claiming to be the largest Iranian pharmaceutical company, the Darou Pakhsh Holding Corporation, a holding company of pharmaceutical manufacturer, Darou Pakhsh Manufacturing Co, operates 10 different drug companies in Iran, and is involved in the production and distribution of medicines and pharmaceutical raw materials, in addition to running a large R&D department. The holding company also covers Exir Pharmaceuticals and Aburaihan Pharmaceutical, among others, and is affiliated with Tamin Pharma Investment Company.

The company, established in 1956, is listed on the Tehran Stock Exchange, but the Social Security Organisation owns a majority of the company. The company has exported 70 products to 20 countries such as Canada, Switzerland, Romania, Russia, Pakistan and Brazil. The holding company also has a distribution arm, Darou Pakhsh Distribution Co, which reportedly holds a 25% share of the market.

Strategy Darou Pakhsh is one of the leading importers of finished pharmaceutical products in Iran, which it distributes through its wide network. The company has agreed partnerships with a number of foreign firms and currently imports drugs worth USD30-40mn per year. Those partnerships are likely to expand, in the light of the rising demand for pharmaceuticals in general, and especially with regards to those drugs that cannot be manufactured locally, although the wider political environment will also play a part in the development of such import deals.

The company is also developing a new cancer drug, in partnership with researchers from the University of Iran. The medicine, which is called Spinal-Z, is indicated to treat gastrointestinal tumours and is derived from two medicinal plants. The drug, which is currently reported to be in the final stages of clinical trials, is likely to be substantially cheaper than similar foreign brands and thus likely to be more widely used.

Developments **2009**

In 2009, Biodarou delivered 6,000 litres of donated plasma to Germany's Biotest Pharmaceutical. The shipment will be used for the production of albumin, immunoglobulin and Factors VIII and IX. The blood products would then be returned to Iran. Once Iran is capable of harvesting 200,000 litres of plasma each year, it will be able to produce the specialised blood products itself. Nevertheless, Iran is still the only Middle East country capable of gathering plasma through plasmapheresis.

- Company Details**
- Darou Pakhsh
 - Talaghani Ave, 18th km
Karaj Freeway
 - POB 13185-877
 - Tehran
 - Iran
 - Tel: +98 21 602 6459
 - Website: www.dppharma.ir

Exir Pharmaceuticals

Strengths

- One of the largest domestic drug manufacturers.
- Ability to innovate.
- Product portfolio includes over-the-counters.

Weaknesses

- Reliance on imported active pharmaceutical ingredients.
- Iran's underdeveloped healthcare system.
- Counterfeiting remaining a major threat to innovative pharmaceuticals.

Opportunities

- Export to growing Central and Eastern European markets.
- Dominance of the domestic insulin-producing market.
- Government's focus on the development of domestic pharmaceutical production.
- Strong competition from other global generic-based players, especially India and China.

Threats

- Iran's political situation limiting foreign direct investment.
- Rampant inflation is hampering the company's ability to make future purchases of raw materials from abroad.
- Difficulties securing adequate healthcare and pharmaceutical funding.

Company Overview

Established in 1988, Exir Pharmaceuticals has grown to become one of Iran's leading drugmakers, with a growing reputation for innovation. It is involved in the manufacture, import, export and distribution of pharmaceuticals, the latter through the Exir Distribution Co.

Domestically, Exir is reportedly the only Iranian producer of insulin. Exir's products are exported to a number of central and eastern Europe markets including Armenia, Turkmenistan, Azerbaijan, Yemen, Afghanistan, Russia, Belarus and the Ukraine.

Exir has a portfolio of more than 70 drugs including antibiotics, central nervous system drugs, cardiovascular drugs and vitamins. Its key products are anti-bacterial agents *Cefazex* (dephalosporin) and *Lorikacin* (amicacin).

The company is listed on the Tehran Stock Exchange. The Social Security Organisation, which controls 20 pharmaceutical companies in Iran, is a major stakeholder in Exir, through the DP Holding Company.

Strategy

In 2008, Exir began producing interferon gamma under the brand name *Gamma Immunex*. Shortly after, Exir's R&D team was named the best R&D division of the year by the Ministry of Mining and Industry. The award was largely thanks to the development and launch of *Immunex*, indicating the company's potential for product development.

In the meantime, the company is targeting new export markets. Future markets identified by the company include Kazakhstan, parts of Latin America and a number of African countries.

Developments

2010

In May 2010, Exir forged a link with the faculty of pharmaceutical science at Tehran University. The cooperation will strive to improve scientific research in particular areas of focus of Exir, such as diabetes.

In September, Exir registered one of its products in Vietnam. While distribution does not appear to have commenced, Exir is aiming to expand the number of its international registrations, with a number of drugs already undergoing registration in markets as diverse as the Philippines, Sweden, Venezuela and Algeria.

Company Details

- Exir Pharmaceuticals
- 15 Rahmati Alley
Valiasr Ave

Tehran

15949

Iran
- Tel: +98 21 8889 0347
- Website: www.exir.co.ir

GlaxoSmithKline

- Strengths**
- One of the largest global drug manufacturers.
 - Ability to expand through acquisition as well as organically.
 - Diverse product portfolio, including over-the-counters.
- Weaknesses**
- No local manufacturing presence.
 - Iran's underdeveloped healthcare system.
 - Counterfeiting remaining a major threat to innovative pharmaceuticals.
- Opportunities**
- Rising demand for innovative drugs, albeit in the longer term.
 - Limited competition from other global players.
 - Easing of international sanctions creating a more attractive operating environment.
 - Demographic profile prioritising chronic disease treatments.
- Threats**
- Rampant inflation in Iran is limiting revenue opportunities expressed in foreign currency.
 - Iran's political situation limiting foreign direct investment, as well as financial transactions, with pharmaceutical importers largely unable to be compensated for deliveries.
 - Difficulties securing adequate healthcare and pharmaceutical funding.

Company Overview UK major GlaxoSmithKline is present in Iran through imports, mostly of patented and branded prescription products, which are dealt with by domestic distributors. The company does not have any local manufacturing facilities, although it is reportedly considering establishing a plant in Iran in the near future. GlaxoSmithKline does not have an office in Iran.

Strategy

GlaxoSmithKline is reportedly planning to set up a manufacturing unit (for the production of bronchodilator sprays and vaccines) near the city of Shiraz after receiving permission from the Ministry of Health and Medical Education. This would represent a strong signal by the company, in terms of its longer-term commitment to the local and regional market. The company strengthened its vaccines unit through an asset swap with Novartis in April 2014. GlaxoSmithKline will acquire Novartis' vaccines business in exchange for its oncology business.

Company Details

- www.gsk.com

Merck & Co

- Strengths**
- One of the largest global drug manufacturers.
 - Ability to innovate.
 - Diverse product portfolio, including over-the-counters.
- Weaknesses**
- No local manufacturing presence.
 - Iran's underdeveloped healthcare system.
 - Counterfeiting remaining a major threat to innovative pharmaceuticals.
- Opportunities**
- Rising demand for innovative drugs, albeit in the longer term.
 - Limited competition from other global players.
 - Easing of international sanctions creating a more attractive operating environment.
 - Demographic profile prioritising chronic disease treatments.
- Threats**
- Pending patent expirations.
 - Country's focus on the development of pharmaceutical self-sufficiency.
 - Iran's political situation limiting foreign direct investment, as well as financial transactions, with pharmaceutical importers largely unable to be compensated for deliveries.
 - Rampant inflation in Iran is limiting revenue opportunities expressed in foreign currency.
 - Difficulties securing adequate healthcare and pharmaceutical funding.

Company Overview US-based Merck & Co is one of the leading global pharmaceutical companies. It is represented in Iran by Merck Serono and is present in Iran only through imports, which

are dealt with by domestic distributors. The company does not have any local manufacturing facilities. In late 2009, Merck & Co merged with compatriot Schering Plough, which also has a limited presence in Iran.

Strategy

Merck & Co is unlikely to increase its interest in Iran in the short- to medium-term. However, the need to expand into emerging markets over time may see the company pushing to capture a share of the prescription market in Iran, depending on the wider political and economic conditions and also on the success of the country's drive to secure self-sufficiency in pharmaceuticals.

There have been notable shortages of *Remicade* (infliximab), marketed by Schering-Plough in Iran in recent years, due to exchange rate fluctuations and international sanctions that have impacted on the financial system.

Company Details

- www.merck.ae

Novartis

- Strengths**
- One of the largest global drug manufacturers.
 - Ability to innovate.
 - Diverse product portfolio, including over-the-counter and generic medicines.
- Weaknesses**
- No local manufacturing presence.
 - Iran's underdeveloped healthcare system.
 - Counterfeiting remaining a major threat to innovative pharmaceuticals.
- Opportunities**
- Rising demand for innovative drugs, albeit in the longer term.
 - Limited competition from other global players.
 - Easing of international sanctions creating a more attractive operating environment.
 - Demographic profile prioritising chronic disease treatments.
- Threats**
- Pending patent expirations.
 - Iran's political situation limiting foreign direct investment, as well as financial transactions.
 - Difficulties securing adequate healthcare and pharmaceutical funding.

Company Overview Novartis is the leading Swiss manufacturer of prescription and consumer pharmaceuticals. The company offers generic drugs through its Sandoz subsidiary. Its products are distributed through domestic firms, with Novartis having no direct manufacturing presence in Iran, although it reportedly has a business centre there (a Novartis Pharma Services Inc. branch office).

Strategy The company's iconoclastic approach to the industry has seen it expand into generic drugs. The progressive ageing of the population is increasing the need for medicines as

well as the need to restrain healthcare costs, which supports demand for generic drugs. Novartis also recently engaged in an asset swap with GlaxoSmithKline, which saw Novartis acquire GlaxoSmithKline's oncology business in exchange for its own vaccines unit. Novartis is likely to remain wary of the political and economic situation in Iran, although it is likely to continue offering prescription medicines in key therapeutic areas, such as oncology.

There have been notable shortages of *Extavia* (interferon-beta 1b), marketed by Novartis in Iran in recent years, due to exchange rate fluctuations and international sanctions that have impacted on the financial system.

Developments

2013

In October 2013, Iranian drugmaker, Osvah Pharmaceutical Company launched the production line of active pharmaceutical ingredient fingolimod, according to local news source Khabar Online. Fingolimod is an oral medication for the treatment of multiple sclerosis. According to Osvah, the Iranian Health Ministry has issued the necessary licence for the production of fingolimod in the country.

2012

Novartis has marketed the branded drug, *Gilenya* (fingolimod) since approval by the US Food and Drug Administration in September 2010. Subsequently, in early 2011, the innovative drug was approved in Europe, the UK and Canada. Gilenya's global sales reached USD1.2bn in 2012.

Company Details

- www.novartis.com

Pars Darou

- Strengths**
- One of the leading local drug companies.
 - Some indigenous R&D.
 - Antibiotics remain widely demanded in Iran.
- Weaknesses**
- The company's domestic market growth potential is restricted by the low spending capacity of Iran's population.
 - Around half of raw materials used in local production have to be imported.
 - Basic nature of its output makes it unable to compete in more hi-tech markets.
- Opportunities**
- Domestic market competition is minimal, with major foreign company representation virtually non-existent.
 - Government push for self sufficiency in medicine production.
 - Large population and low drug consumption is providing considerable scope for expansion.
 - Investment in capacity and product portfolio expansion to meet new demands.
- Threats**
- Unstable trade relationship with the West will potentially have a negative impact on the company's growth potential.
 - Underdevelopment of the country's healthcare system is continuing to threaten domestic market potential.
 - Rampant inflation and currency fluctuations are hampering the company's ability to pay for active pharmaceutical ingredient imports.

Company Overview Pars Darou was originally established as Bayer Pharma Iran in 1962, the first subsidiary of a multinational pharmaceutical company in Iran. The company was renamed Pars

Darou in 1981. Since 1995, the company has been listed on the Tehran Stock Exchange, with more than 14,000 shareholders. Currently, the company employs about 200 staff. In July 2012, the company was awarded ISO10004: 2010 certification.

Pars Darou was the founder of antibiotics manufacturer Farabi Pharmaceuticals in 1993 and is still a major shareholder, with 52.46% of the shares. It also has an 18.80% stake in the Hedjrat Distribution Company and a 16.0% stake in the joint venture (JV), Amin Pharmaceuticals.

The company has its plant in Tehran and is fully approved by the Iranian Ministry of Health. Annual capacity and available dosage forms are as follows: tablets: 600mn, capsules: 150mn, creams: 10mn, suspensions: 2mn and solutions: 1mn.

Its product portfolio features about 60 drugs, including brands such as tricyclic antidepressants imipramine and amitriptyline; corticosteroid for inflammation and eczema, betamethasone; anti-fungal treatment fluconazole; antibiotic metronidazole; and malaria treatment primaquine.

Strategy

The company is also looking to expand, with an emphasis on rationalising and modernising production facilities. This should improve the quality of the company's products, while potentially making more markets available for export. As part of this process, the company is aiming to agree to technical and scientific cooperation with universities and research institutes. This will include undertaking bioavailability and bioequivalence studies on company products.

Company Details

- Pars Darou PJS Co
- POB 11365-4688
Tehran

Iran
- Tel: +98 21 770 4061
- Website: www.parsdarou.ir

Pfizer

- Strengths**
- The largest global drug manufacturer.
 - Ability to expand through acquisition.
 - Diverse product portfolio, including over-the-contrs.
- Weaknesses**
- No local manufacturing presence.
 - Iran's underdeveloped healthcare system.
 - Counterfeiting remaining a major threat to innovative pharmaceuticals.
- Opportunities**
- Demographic profile prioritising chronic disease treatments.
 - Rising demand for innovative drugs, albeit in the longer term.
 - Easing of international sanctions creating a more attractive operating environment.
 - Limited competition from other global players.
- Threats**
- Iran's political situation is limiting foreign direct investment, as well as financial transactions, with pharmaceutical importers largely unable to be compensated for deliveries.
 - Pending patent expirations.
 - Iran's focus on self-sufficiency in pharmaceutical supply.
 - Rampant inflation in Iran limiting revenue opportunities expressed in foreign currency.
 - Difficulties securing adequate healthcare and pharmaceutical funding.

Company Overview The largest global pharmaceutical company, Pfizer, is present in Iran only through imports, which are dealt with by domestic distributors. The company does not have any local manufacturing facilities or a representative office. Pfizer merged with compatriot

Wyeth in 2009, which marketed some nutritional health products and infant formulas in Iran and across the Gulf Cooperation Council region.

Strategy

Iran is likely to remain of marginal interest to Pfizer, given the prevailing operating and political conditions. Some of Pfizer's medicines, such as *Viagra* (sildenafil) remain among the most commonly illegally copied and traded pharmaceuticals worldwide.

Company Details

- www.pfizer.com

Pharmieco

Strengths

- One of the leading exporters.
- Improvement in links between regional markets.
- Portfolio includes raw materials and finished products as well as pharmaceutical packaging materials.

Weaknesses

- The company's growth is limited by the basic nature of its output, and it is unable to compete in more hi-tech product markets.
- Around half of raw materials used in local production have to be imported, which makes local production vulnerable to exchange rate fluctuations.
- Limited reimbursement coverage.
- High inflation rates are raising the price of medicines out of reach for some consumers.
- Limited ability to innovate.

Opportunities

- Rising demand for generic medicines in the region.
- Limited competition from foreign manufacturers.
- The company's portfolio is well-suited to prevailing epidemiological profile.
- Government support for the development of the local pharmaceutical industry.

Threats

- Unstable trade relationship with the West will potentially have a negative impact on the company's growth potential.
- Underdevelopment of the country's healthcare system is continuing to threaten domestic market potential.
- Rampant inflation and currency fluctuations are hampering the company's ability to make future purchases of raw materials from abroad.

Company Overview Iran Pharmaceutical Industries Export Company (Pharmieco) was established through the co-operation of 17 large pharmaceutical manufacturers along with NIIO, an organisation with more than 400 affiliated manufacturers, in order to facilitate and promote the export of Iranian pharmaceutical products.

Strategy The combined companies produce almost 700 pharmaceutical products. Pharmieco has registrations for these products and exports more than 500 of them to about 20 countries. Therapeutic areas include anti-infective agents, central nervous system treatments, cardiovascular drugs, gastrointestinal drugs and respiratory tract medication. The company also manufactures more than 35 different APIs, with its product portfolio thus well suited to meet local demand. However, competition from larger players will continue to intensify, requiring further investment into manufacturing capacities and product mix. Nevertheless, Pharmieco may choose to concentrate on exports, which already account for a sizeable part of its activities.

Financial Data Pharmieco does not feature in the top-10 pharmaceutical players in the country. We estimate that its annual revenues in the country are in the region of USD30mn, with around twice as much achieved from exports.

Company Details

- Pharmieco
- No. 11 2nd St, Qasir Ave
POB 11365-4478
- Tehran
- Iran
- Tel: +98 21 873 63 35
- Website: www.pharmieco.org

Sanofi

- Strengths**
- One of the largest global drug manufacturers.
 - Ability to expand through acquisition as well as organically.
 - Diverse product portfolio, including generic medicines and vaccines.
- Weaknesses**
- Iran's underdeveloped healthcare system.
 - Counterfeiting remaining a major threat to innovative pharmaceuticals.
- Opportunities**
- Rising demand for innovative drugs, albeit in the longer term.
 - Limited competition from other global players.
 - Easing of international sanctions creating a more attractive operating environment.
 - Demographic profile prioritising chronic disease treatments.
- Threats**
- Rampant inflation in Iran is limiting revenue opportunities expressed in foreign currency.
 - Iran's political situation is limiting foreign direct investment, as well as financial transactions, with pharmaceutical importers largely unable to be compensated for deliveries.
 - Difficulties securing adequate healthcare and pharmaceutical funding.

Company Overview French drug major Sanofi mostly operates in Iran through local distribution agents, although it has its own sales force. The company does have a local presence in Iran through a contract manufacturing partnership with Dr Abidi Pharmaceuticals, a local drugmaker with ISO:9001 certification.

Strategy The company has managed to penetrate the Iranian market for prescription drugs, also offering some generic products. Sanofi is likely to take a cautious approach and

concentrate on few high-demand products, supported by strong marketing and promotional activities.

Company Details

- Sanofi Groupe Iran
- 18, 35th Str, Alvand Ave
Argentine Sq
Tehran
15166-83511
Iran
- Tel: +98 21 88 64 97 00
- Website: www.sanofi.com

Sina Darou Pharmaceutical Company

- Strengths**
- Leading local manufacturer of ophthalmic, nasal and topical preparations in Iran.
 - International-standard production facilities.
 - In-house R&D programme.
 - Diversified production line including pharmaceuticals, over-the-counters, consumer health products and plastics.
- Weaknesses**
- The company's domestic market growth potential is restricted by the low spending capacity of Iran's population.
 - Around half of raw materials used in local production have to be imported.
 - The company's growth is limited by the basic nature of its output, and it is unable to compete in more hi-tech product markets.
- Opportunities**
- Domestic market competition is minimal, with major foreign company representation virtually non-existent.
 - Government's focus on the development of local drug production.
 - Large population and low drug consumption is providing considerable scope for expansion.
- Threats**
- Unstable trade relationship with the West will potentially have a negative impact on the company's growth potential.
 - Rampant inflation is hampering the company's ability to make future purchases of raw materials from abroad.
 - Underdevelopment of the country's healthcare system is continuing to threaten domestic market potential.
-

Company Overview Sina Darou Pharmaceutical Company is one of the smaller local producers in Iran, employing 350 staff. It was established in 1962 under the name of Dopar Pharmaceutical Company. Since 2001, the company has been ISO 9001-certified - operating an 18,000m² facility in Tehran.

Sina Darou Pharmaceutical Company is the main manufacturer of ophthalmic, nasal and topical preparations in Iran, and it is a leader in the field of ophthalmic preparations. It has products registered in Afghanistan, Sri Lanka, Azerbaijan and Oman, and is in the process of gaining regulatory approval for exports to Iraq, Libya and Pakistan.

Sina Darou has collaborated with Italian drug manufacturer Chiesi Farmaceutici SpA (manufacturing its products under licence), a number of other European pharmaceutical producers, and with national universities and medical academies.

Strategy As part of an expansion process, the company has renovated its production facilities. In terms of therapeutic areas, the company deals in antibiotics, corticosteroids, anaesthetics, anti-glaucomas, miotics, muscle relaxants, bronchodilators, anti-tussives, analgesics and anti-histaminic preparations. The company is preparing products containing latanoprost, an eye medication for glaucoma, and buserelin, a hormone. It also produces a consumer health range including shampoos and plastic packaging items.

Company Details

- Sina-Darou
- Makhsoos Karaj Rd
15th km Iran Ave

Tehran

Iran
- Tel: +98 21 4419 45213
- Website: www.sina-darou.com

Zahravi Pharmaceutical Company

Strengths

- Product portfolio including both branded and generic medicines.
- Some indigenous R&D.
- One of the leading local producers of pharmaceuticals.
- International quality process certifications.
- Partnerships with several multinational drugmakers.

Weaknesses

- The company's domestic market growth potential is restricted by the low spending capacity of Iran's population.
- Around half of raw materials used in local production have to be imported, which makes domestic manufacture vulnerable to exchange rate fluctuations.
- The company's growth is limited by the basic nature of its output, and it is unable to compete in more hi-tech product markets.

Opportunities

- Domestic market competition is low, with major foreign company representation minimal.
- Government push for self sufficiency in medicine production.
- Potential for increase in exports, given that its manufacturing facilities are compliant with international norms.
- Large population and low drug consumption provides considerable scope for expansion.

Threats

- Unstable trade relationship with the West is potentially having a negative impact on the company's growth potential.
- Rampant inflation and currency fluctuations are hampering the company's ability to make future purchases of raw materials from abroad.

- Underdevelopment of Iran's healthcare system threatens the domestic market potential.

Company Overview Zahravi Pharmaceutical Company was established in 1986, foraying into pharmaceutical manufacturing in 1992. Hakin Pharmaceutical Company holds around 22% of shares in Zahravi. Other shareholders include SSO, through the DP Holding Company, and Razak Laboratories, both of which have more than 20% in stakes, as well as staff.

The company is the country's pioneer in producing different soft-gel capsules and immunosuppressive drugs. Its manufacturing facilities conform to international standards. Zahravi employs around 250 staff.

Zahravi is engaged in the manufacturing of a variety of dosage forms, including soft-gel capsules, tablets, ampoules, regular capsules, oral drops and oral solutions. Its annual production capacity includes around 200,000 tablets, 150,000 soft tablets, 135,000 capsules and 2,300 ampoules. The company boasts around 50 products, which are used both in Iran and abroad and has partnerships with several multinational pharmaceutical companies such as Roche and Boehringer Ingelheim.

Strategy The company's key therapeutic areas include anti-infectives, cardiovascular, gastrointestinal and neurological agents, in addition to immunosuppressants and vitamins and minerals. The portfolio expansion was likely to have been carefully tailored to the demands of the local market, with the company's regional exports also expected to benefit from additions to the existing product mix.

Developments **2012**

- In early 2012, the company reportedly started producing *Copamer* (glatiramer acetate) locally, which is used to treat multiple sclerosis.

- Company Details**
- Zahravi Pharmaceutical Co
 - 8 Hoveyzeh Gharbi St
Shahid Abdolhamid

Saboonchi Ave, Shahid Dr Beheshti Ave

Tehran

15336

Iran
 - Tel: +98 21 88756039
 - Website: www.zahravipharma.com

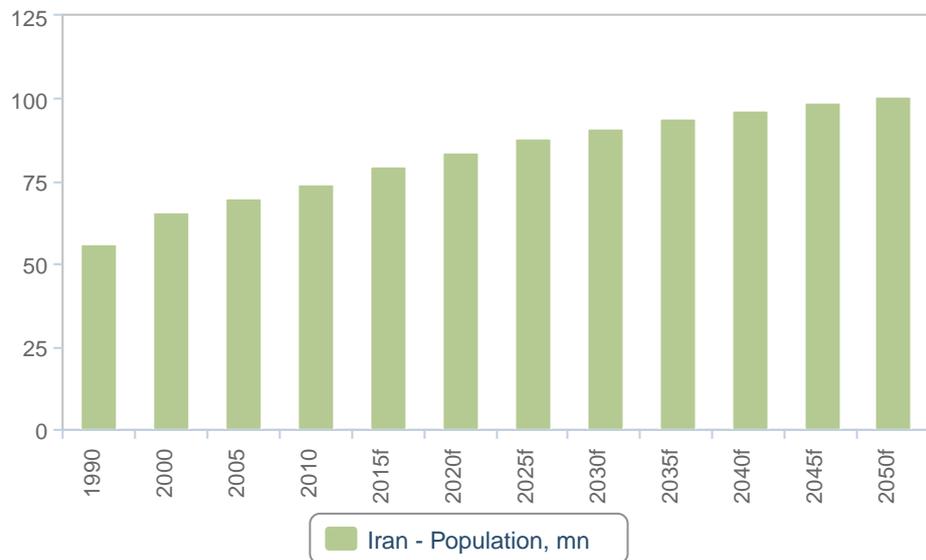
Demographic Forecast

Demographic analysis is a key pillar of **BMI**'s macroeconomic and industry forecasting model. Not only is the total population of a country a key variable in consumer demand, but an understanding of the demographic profile is essential to understanding issues ranging from future population trends to productivity growth and government spending requirements.

The accompanying charts detail the population pyramid for 2015, the change in the structure of the population between 2015 and 2050 and the total population between 1990 and 2050. The tables show indicators from all of these charts, in addition to key metrics such as population ratios, the urban/rural split and life expectancy.

Population

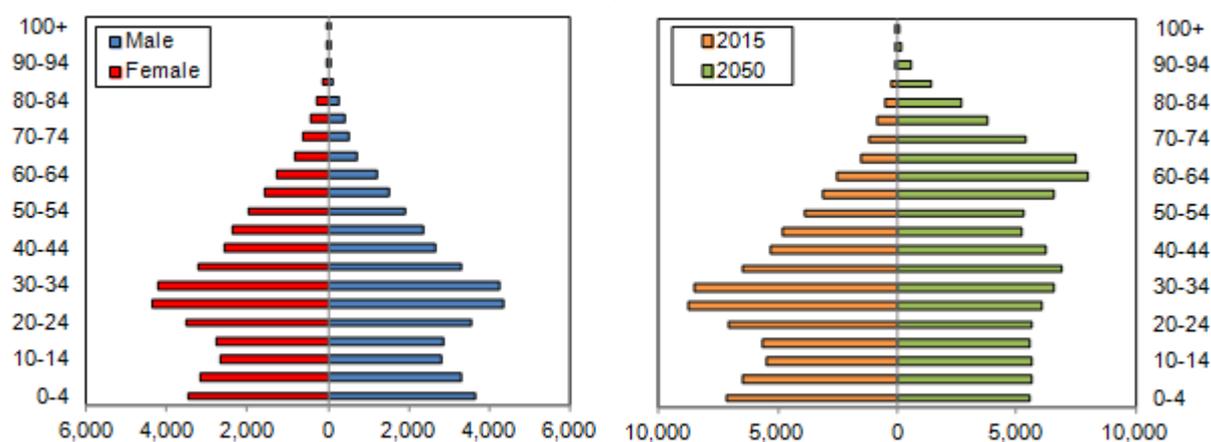
(1990-2050)



f = BMI forecast. Source: World Bank, UN, BMI

Iran Population Pyramid

2015 (LHS) & 2015 Versus 2050 (RHS)



Source: World Bank, UN, BMI

Table: Population Headline Indicators (Iran 1990-2025)

	1990	2000	2005	2010	2015f	2020f	2025f
Population, total, '000	56,361	65,911	70,152	74,462	79,476	84,148	88,064
Population, % change y-o-y	na	1.6	1.2	1.3	1.3	1.1	0.8
Population, total, male, '000	28,807	33,504	35,917	37,656	39,915	42,307	44,213
Population, total, female, '000	27,554	32,406	34,235	36,805	39,560	41,840	43,850
Population ratio, male/female	1.05	1.03	1.05	1.02	1.01	1.01	1.01

na = not available; f = BMI forecast. Source: World Bank, UN, BMI

Table: Key Population Ratios (Iran 1990-2025)

	1990	2000	2005	2010	2015f	2020f	2025f
Active population, total, '000	28,945	40,290	48,583	53,034	55,945	58,184	60,945
Active population, % of total population	51.4	61.1	69.3	71.2	70.4	69.1	69.2
Dependent population, total, '000	27,415	25,620	21,569	21,427	23,530	25,964	27,118
Dependent ratio, % of total working age	94.7	63.6	44.4	40.4	42.1	44.6	44.5

Key Population Ratios (Iran 1990-2025) - Continued

	1990	2000	2005	2010	2015f	2020f	2025f
Youth population, total, '000	25,543	22,850	18,115	17,585	19,140	20,362	19,984
Youth population, % of total working age	88.2	56.7	37.3	33.2	34.2	35.0	32.8
Pensionable population, '000	1,872	2,770	3,453	3,841	4,389	5,601	7,134
Pensionable population, % of total working age	6.5	6.9	7.1	7.2	7.8	9.6	11.7

f = BMI forecast. Source: World Bank, UN, BMI

Table: Urban/Rural Population And Life Expectancy (Iran 1990-2025)

	1990	2000	2005	2010e	2015f	2020f	2025f
Urban population, '000	31,748.6	42,210.8	47,393.5	51,332.8	55,362.4	59,374.4	63,078.7
Urban population, % of total	56.3	64.0	67.6	68.9	69.7	70.6	71.6
Rural population, '000	24,613.2	23,700.3	22,758.8	23,129.5	24,113.9	24,774.2	24,985.6
Rural population, % of total	43.7	36.0	32.4	31.1	30.3	29.4	28.4
Life expectancy at birth, male, years	61.2	68.7	70.0	71.3	72.8	74.2	75.5
Life expectancy at birth, female, years	65.8	70.6	73.1	75.1	76.6	78.0	79.2
Life expectancy at birth, average, years	63.4	69.6	71.5	73.1	74.6	76.0	77.3

e/f = BMI estimate/forecast. Source: World Bank, UN, BMI

Table: Population By Age Group (Iran 1990-2025)

	1990	2000	2005	2010	2015f	2020f	2025f
Population, 0-4 yrs, total, '000	9,312	6,316	5,483	6,555	7,146	6,751	6,148
Population, 5-9 yrs, total, '000	8,905	7,552	5,476	5,416	6,507	7,116	6,729
Population, 10-14 yrs, total, '000	7,324	8,981	7,154	5,613	5,487	6,494	7,105
Population, 15-19 yrs, total, '000	5,822	8,800	9,247	7,215	5,643	5,466	6,474
Population, 20-24 yrs, total, '000	4,697	6,932	9,143	8,993	7,067	5,595	5,424
Population, 25-29 yrs, total, '000	4,054	5,315	6,859	8,704	8,726	6,997	5,541
Population, 30-34 yrs, total, '000	3,535	4,442	5,202	6,521	8,484	8,649	6,937
Population, 35-39 yrs, total, '000	3,030	3,886	4,693	5,210	6,497	8,410	8,579
Population, 40-44 yrs, total, '000	2,123	3,372	4,112	4,833	5,262	6,431	8,333
Population, 45-49 yrs, total, '000	1,620	2,857	3,421	4,032	4,757	5,193	6,353

Population By Age Group (Iran 1990-2025) - Continued

	1990	2000	2005	2010	2015f	2020f	2025f
Population, 50-54 yrs, total, '000	1,526	1,929	2,800	3,244	3,895	4,665	5,101
Population, 55-59 yrs, total, '000	1,393	1,431	1,766	2,637	3,109	3,788	4,548
Population, 60-64 yrs, total, '000	1,140	1,322	1,336	1,639	2,500	2,985	3,652
Population, 65-69 yrs, total, '000	898	1,145	1,257	1,279	1,550	2,340	2,813
Population, 70-74 yrs, total, '000	507	825	1,055	1,129	1,143	1,369	2,090
Population, 75-79 yrs, total, '000	269	508	654	802	876	902	1,105
Population, 80-84 yrs, total, '000	135	203	347	413	528	598	637
Population, 85-89 yrs, total, '000	48	66	112	172	216	290	343
Population, 90-94 yrs, total, '000	10	17	21	38	63	84	119
Population, 95-99 yrs, total, '000	1	2	3	4	8	15	22
Population, 100+ yrs, total, '000	0	0	0	0	0	1	2

f = BMI forecast. Source: World Bank, UN, BMI

Table: Population By Age Group % (Iran 1990-2025)

	1990	2000	2005	2010	2015f	2020f	2025f
Population, 0-4 yrs, % total	16.52	9.58	7.82	8.80	8.99	8.02	6.98
Population, 5-9 yrs, % total	15.80	11.46	7.81	7.27	8.19	8.46	7.64
Population, 10-14 yrs, % total	13.00	13.63	10.20	7.54	6.90	7.72	8.07
Population, 15-19 yrs, % total	10.33	13.35	13.18	9.69	7.10	6.50	7.35
Population, 20-24 yrs, % total	8.34	10.52	13.03	12.08	8.89	6.65	6.16
Population, 25-29 yrs, % total	7.19	8.06	9.78	11.69	10.98	8.32	6.29
Population, 30-34 yrs, % total	6.27	6.74	7.42	8.76	10.68	10.28	7.88
Population, 35-39 yrs, % total	5.38	5.90	6.69	7.00	8.18	9.99	9.74
Population, 40-44 yrs, % total	3.77	5.12	5.86	6.49	6.62	7.64	9.46
Population, 45-49 yrs, % total	2.88	4.33	4.88	5.42	5.99	6.17	7.22
Population, 50-54 yrs, % total	2.71	2.93	3.99	4.36	4.90	5.54	5.79
Population, 55-59 yrs, % total	2.47	2.17	2.52	3.54	3.91	4.50	5.17
Population, 60-64 yrs, % total	2.02	2.01	1.90	2.20	3.15	3.55	4.15
Population, 65-69 yrs, % total	1.59	1.74	1.79	1.72	1.95	2.78	3.19
Population, 70-74 yrs, % total	0.90	1.25	1.50	1.52	1.44	1.63	2.37
Population, 75-79 yrs, % total	0.48	0.77	0.93	1.08	1.10	1.07	1.26
Population, 80-84 yrs, % total	0.24	0.31	0.50	0.55	0.66	0.71	0.72

Population By Age Group % (Iran 1990-2025) - Continued

	1990	2000	2005	2010	2015f	2020f	2025f
Population, 85-89 yrs, % total	0.09	0.10	0.16	0.23	0.27	0.34	0.39
Population, 90-94 yrs, % total	0.02	0.03	0.03	0.05	0.08	0.10	0.14
Population, 95-99 yrs, % total	0.00	0.00	0.00	0.01	0.01	0.02	0.03
Population, 100+ yrs, % total	0.00	0.00	0.00	0.00	0.00	0.00	0.00

f = BMI forecast. Source: World Bank, UN, BMI

Glossary

- **Pharmaceuticals, medicines, drugs:** synonym terms used interchangeably.
- **Pharmaceutical market/sales:** the sum of revenues generated by generic, patented, and over-the-counter (OTC) drugs through hospitals, retail pharmacies and other channels. Unless otherwise stated, market value is reported at final consumer price including mark-ups, taxes, etc.
- **Prescription drugs:** patented and generic drugs regulated by legislation that requires a physician's prescription before they can be sold to a patient.
- **Patented drug:** an innovative medicine granted intellectual property protection by the patent and trademark office. The patent may encompass a wide range of claims, such as active ingredient, formulation, mode of action, etc, giving the patent holder the sole right to sell the drug while the patent is in effect.
- **Generic drug:** a bioequivalent medicine that contains the same active ingredient as an originator drug. The originator drug is an innovative medicine that no longer has intellectual property protection due to patent expiry.
- **OTC drug:** a medicine that does not require a prescription to be sold to patients. Also known as non-prescription medicines.
- **Counterfeit drugs:** unregistered and illegal medicines which have not been subject to regulatory assessments to ensure quality, safety, efficacy and manufacturing standards.
- **Similares:** non-bioequivalent alternatives to either an originator patented drug or a generic drug. While *similares* and the originator/generic drug have a common indication, *similares* do not always contain the same active ingredient as an originator and invariably have a different pharmacokinetic and pharmacodynamic profile. Prevalent in select South American countries, *similares* are legal. **BMI** does not include their sales in total pharmaceutical market values.
- **Health expenditure:** the sum of the funds mobilised by government and private systems for the operation of a healthcare system, according to the World Health Organization (WHO). It includes the purchase of healthcare services and goods by public entities such as ministries and social security institutions; or by private entities such as non-profit institutions, commercial insurances and households acting as complementary funders to the previously cited institutions or unilaterally disbursing health commodities. The revenue base of these entities varies by country and comprises multiple sources. The inclusion of this in **BMI's** forecasts necessitates taking into account the essential attributes of country-specific health accounting such as comprehensiveness, consistency, standardisation and timeliness.
- **Government health expenditure:** the sum of outlays for health maintenance, restoration or enhancement paid by government entities such as a ministry of health, other ministries, parastatal organisations and social security agencies, including transfer payments to households to offset medical care costs and extra-budgetary funds to finance healthcare provision.
- **Private health expenditure:** the sum of outlays for health by private entities such as commercial or mutual health insurance, households, non-profit institutions serving households, resident corporations and quasi-corporations not controlled by governments, according to the WHO.
- **Medical devices:** products used for diagnosis or therapy in patients. Whereas pharmaceuticals achieve their principal action by pharmacological, metabolic or immunological means, medical devices act by physical or mechanical means. Medical devices include a wide range of products, including syringes, thermometers, blood-sugar tests, prosthetic limbs, ultrasound scans and X-ray machines.

- **Burden of Disease Database (BoDD):** BMI's disease database incorporates WHO, World Bank, IMF and BMI's own data to create a proprietary dataset. BoDD data are quantified as the sum of disability-adjusted life years lost to a disease in a particular country.
- **Disability-adjusted life years (DALYs):** the sum of the years of life lost (YLL) due to premature mortality in a population and the years lost due to disability (YLD) for incident cases of the health condition. The DALY is a health gap measure that extends the concept of potential years of life lost due to premature death (PYLL) to include equivalent years of 'healthy' life lost in states of less than full health (broadly termed 'disability'). One DALY represents the loss of one year of equivalent full health.

Methodology

Pharmaceutical Expenditure Forecast Model

Historic pharmaceutical market data is collected from a range of sources, including:

- regulatory agencies;
- pharmaceutical trade associations;
- company press releases and annual reports;
- subscription information providers;
- local news sources;
- information from market research firms that is in the public domain.

Currently available data varies in confidence levels, so it is calibrated by **BMI**'s Pharmaceuticals & Healthcare analysts. In the absence of a complete time series of numbers, intermediate years are calculated from secondary sources. This 'composite' approach is used to ensure the accuracy and consistency of historic data, which is crucial for reliable forecasts.

To remove the effect of inflation, real pharmaceutical expenditure figures are then calculated by removing the annual average consumer price index (CPI).

Real per-capita pharmaceutical expenditure numbers are calculated by dividing by population figures.

A linear regression (*see Note 1 for explanation*) is then performed on five years of real per-capita pharmaceutical expenditure against real per-capita final consumption (*see Note 2*). From analysis of the top 130 economies, **BMI** has established a strong statistical relationship between pharmaceutical expenditure and final consumption expenditure ($r = 0.985$).

Healthcare Expenditure Forecast Model

Historic public and private healthcare expenditure data is sourced from the World Health Organization (WHO)'s Global Health Expenditure Database, which contains the National Health Accounts (*see Note 1 for methodology*).

Data is provided in nominal local currency terms.

To remove the effect of inflation, real healthcare expenditure figures are then calculated by removing the annual average consumer price index (CPI).

Real per-capita healthcare expenditure numbers are calculated by dividing by population figures.

A linear regression is then performed (*see Note 2 for explanation*). This is first on five years of real per-capita public healthcare expenditure against real per-capita government final consumption expenditure (*see Note 3 for definition*). This generates a 10-year forecast of future of real per-capita public healthcare expenditure figures from 'known' projected real per-capita government final consumption expenditure figures. Another linear regression is simultaneously performed on real per-capita private healthcare expenditure against real per-capita private final consumption expenditure (*see Note 4 for definition*).

To generate the nominal public healthcare spending forecast, population and CPI numbers are returned to both real per-capita public healthcare expenditure figures and real per-capita private healthcare expenditure figures.

The overall healthcare expenditure forecast is then calculated by combining public and private healthcare expenditure.

Notes On Methodology

Note 1: National Health Accounts methodology. The global health expenditure database that the WHO has maintained for the past 10 years provides internationally comparable numbers on national health expenditures. The WHO updates the data annually, taking, adjusting and estimating the numbers based on publicly available reports (national health account reports, reports from ministries of finance, central banks, national statistics offices, public expenditure information and reports from the World Bank, the IMF, etc). The estimates are sent out to the ministries of health for validation prior to publication, but users are advised that country data may still differ in terms of definitions, data collection methods, population coverage and estimation methods used. This database is the source of the health expenditure tables in the World Health Statistics Report and the WHO Global Health Observatory.

Note 2: Linear regression equation.

$$y = mx + b$$

Where y = unknown variable, m = slope of gradient, x = known variable, and b = where the line crosses the y-axis.

Note 3: Final consumption is the sum of government final consumption expenditure and private final consumption expenditure. Government final consumption expenditure is the sum of expenditure on final goods and services by the government. Included in this are public sector salaries, but it does not include transfer payments such as unemployment benefits or pensions. Private final consumption expenditure is the sum of all private consumption of goods and services within the economy, including both durable and non-durable goods. Housing purchases, however, are excluded. Government final consumption expenditure and private final consumption expenditure are the 'G' and 'C' in this equation:

$$GDP = C + I + G + (X - M)$$

Where GDP = gross domestic product, C = private final consumption expenditure, I = gross investment, G = government final consumption, X = exports, and M = imports.

Risk/Reward Index Methodology

Geographic diversification may be a favourable strategy for any multinational pharmaceutical company but it is vital that a company recognises both the rewards and the risks present in a market, in both developed and emerging pharmaceutical markets. **BMI's** index, which provides a globally comparative and numerically based assessment of a market's attractiveness, was established to address this.

BMI's Pharmaceutical Risk/Reward Index (RRIs) analyses and assesses a market's attractiveness to multinational drugmakers looking to launch innovative medicines in the country. Our approach in assessing the risk/reward balance incorporates our industry-leading Country Risk Index (CRI), drawing on our 25-year expertise in assessing political, economic and business operational risk, as well as our in-depth knowledge of the global pharmaceutical industry.

It should be emphasised that the Pharmaceutical RRIs broadly assess the rewards and the risks that a company will face when looking to launch an innovative drug in a market. For example, we do not differentiate between drugs that are a part of different therapeutic groups or whether the drug being

launched is the first to be launched in the market or will be one of the many different drugs of the same therapeutic class that has been launched in the market.

Index Overview

With regards to assessing rewards, we identify industry specific factors (such as the size of the pharmaceutical market) and country specific factors (such as the size of the pensionable population) that represent opportunities to would-be investors.

With regards to assessing risks, we identify industry specific dangers (such as approvals expediency) and those emanating from the state's political/economic profile (such as bureaucracy) that call into question the likelihood of anticipated returns being realised over the assessed time period. With regard to the economic and political assessment, only aspects most relevant to the pharmaceutical industry are incorporated in the assessment.

Table: Pharmaceutical Risk/Reward Index Indicators

	Rationale
Rewards	
Industry Rewards	
Market expenditure, USDbn	Denotes breadth of pharmaceutical market. Large markets score higher than smaller ones
Market expenditure per capita, USD	Denotes depth of pharmaceutical market. High value markets score better than low value ones
Sector value growth, % y-o-y	Denotes sector dynamism. Scores based on annual average growth over five-year forecast period
Country Rewards	
Urban-rural split	Urbanisation is used as a proxy for development of medical facilities. Predominantly rural states score lower
Pensionable population, % of total	Proportion of the population over 65 years of age. States with ageing populations tend to have higher per-capita expenditure
Population growth, 2003-2015	Fast-growing states suggest better long-term trend growth for all industries
Risks	
Industry Risks	
Patent respect	Markets with fair and enforced IP regulations score higher than those with endemic counterfeiting
Policy reinforcement	Markets with full and equitable access to modern medicines score higher than those with minimal state support
Approvals expediency	High scores awarded to markets with a swift appraisal system. Those that are weighted in favour of local industry or are corrupt score lower

Pharmaceutical Risk/Reward Index Indicators - Continued

Rationale

Country Risks

Economic diligence	Evaluates the structural balance of the economy, noting issues such as reliance on single sectors for exports/growth, and past economic volatility
Policy continuity	Evaluates the risk of a sharp change in the broad direction of government policy
Lack of bureaucracy	Denotes ease of conducting business in the state
Legal diligence	Denotes the strength of legal institutions in each state. Security of investment can be a key risk in some emerging markets
Business Transparency	Denotes the risk of additional illegal costs/possibility of opacity in tendering/business operations affecting companies' ability to compete

Source: BMI

Indicator Weightings

	Market Expenditure	Spending Per Capita	Sector Value Growth	Industry Rewards	Urban/Rural Split	Pensionable Population	Population Growth	Country Rewards	Rewards	Patent Respect	Policy Enforcement	Approvals Expediency	Industry Risks	Economic Diligence	Policy continuity	Lack of Bureaucracy	Legal Diligence	Business transparency	Country Risks	Risks	RRR
Weighting	20	12	12	44	8	8	5	21	65	7	7	7	21	3	3	3	3	2	14	35	100

Source: BMI

The weighting of each indicator reflects its relative importance to the pharmaceutical industry and the relative reward or risk that each factor poses to drug companies. The score assigned to each sub-sector (ie Industry Rewards) indicates the weighting of the sub-sector segment in the final RRI, and the score assigned to each indicator shows each indicator's influence within the sub-sector and the final RRI. All the indicators and their weightings are visible, improving the transparency of the index, allowing for the identification of regional (or group) outperformers across one indicator.

Uses For BMI's Pharmaceutical RRIs

- Strategic decision making and country/market comparisons, providing quantifiable reasons as to why one market is more attractive than another.
- Assessing the viability of new markets.
- A benchmark for internal rating systems.
- Assessing frontier markets or markets in which data collection is difficult.
- Internal presentations.

Principals Likely To Derive Benefit

- Disease manager
- Country manager
- Regional manager
- CEO and other senior executives involved in high level strategic decisions
- Business development team
- Credit risk team

Reproduced with permission of the copyright owner. Further reproduction prohibited without permission.